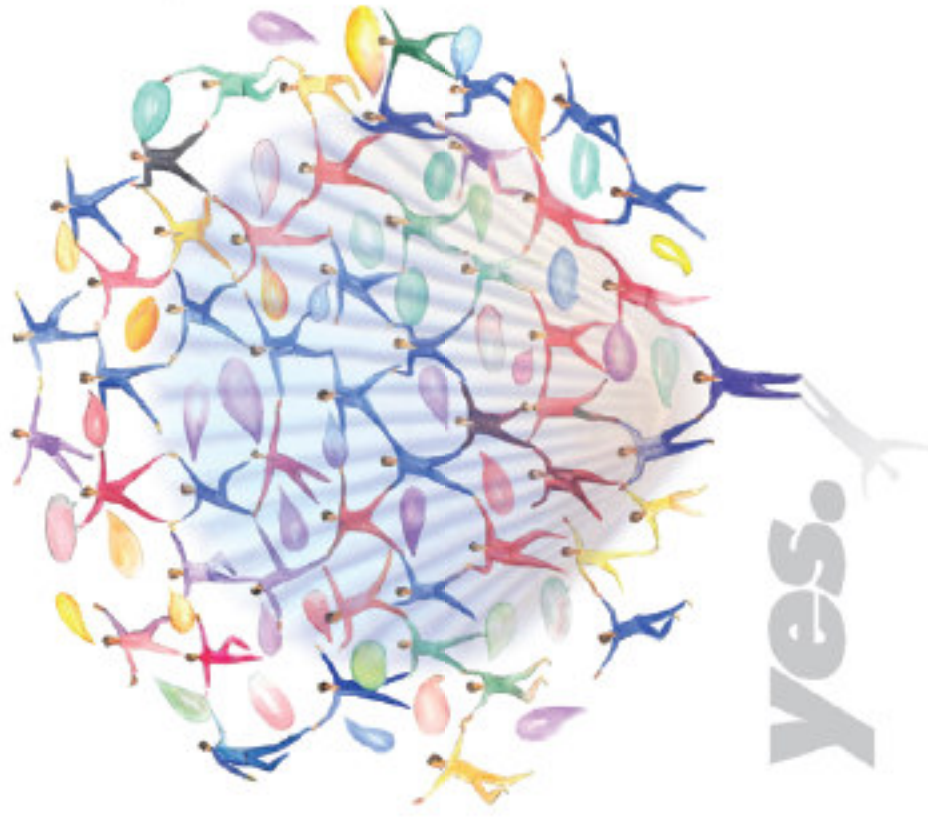


Shell Pakistan Limited  
Annual Report 2007



**Shell Pakistan Limited**  
Shell House, 6 Ch. Khudaqizaman Road  
Karachi-75530, Pakistan.  
[shell.com.pk](http://shell.com.pk)



**Our Vision:  
To be the top performer of first choice**



At Shell Pakistan Limited, we strive to deliver results, perform to the highest standards, develop our people, provide quality customer service and actively pursue consistent safety improvements. A firm foundation based on performance enables us to deliver strong returns and value growth for our shareholders, greater and better choices for our customers and opportunities and improvements in the quality of life of our communities. In an unsettled world, our commitment to performance at every level continues to be both the challenge and the aspiration.

## Promoting Business Excellence

Shell has a long history of innovation and product development to fulfil a vast range of customer demands. We at Shell Pakistan acknowledge that the world is developing, populations are growing, and that consumer demands are becoming more complex and diversified. This means that striking the right balance between meeting growing energy needs and managing resources and environmental impact needs even greater commitment.

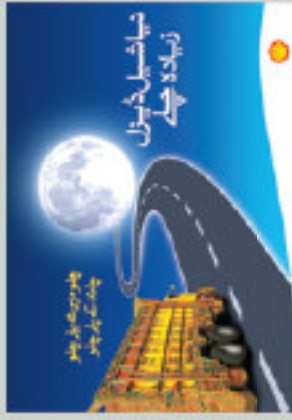
Accordingly, our drive for quality and performance is increasing.



It took a great deal of perseverance for us to work our solution to difficulties we faced in our business endeavours, but we did. We were faced with the challenge to offer motorists a real choice of differentiated fuel. We came up to this challenge, and continue to deliver on our promises through new innovations such as CNG quality testing and filters for lesser CNG. We were faced with the immense responsibility of transporting fuel safely across the country. We proved ourselves by bringing mindset and behavioural change amongst our drivers and transporters, and by introducing global vehicular standards into the industry.



In our view, the most precious resource on this planet is the kind of person who is prepared to take small steps and great leaps of imagination, to fall down, pick themselves up, and prepare to keep going. And this is precisely the quality that embodies Shell people. Our people develop and use technology that makes the difference. Anybody who works with or for Shell has a particular drive for excellence. It is that drive which is a key to the way we operate. As global and domestic business environments become more challenging, we rely increasingly on a spirit of business excellence and creativity, on new ideas and on professional discipline to secure a responsible energy future and to meet customer demands.



We abide by the Shell Pakistan Limited General Business Principles to conduct our affairs efficiently, responsibly and profitably. Our business behaviour ethics are governed by the Shell Code of Conduct which merges the Shell General Business Principles into a strong moral code of action.



As Shell people, we think laterally about how to solve problems, we encourage initiative and we have vast reserves of optimism. And we do this to deliver genuine progress to our stakeholders.

## Committing Ourselves to Innovation

Shell has over 100 years of experience in developing the technology and services that make us a leading provider of innovative and new fuels today. Shell is wholeheartedly committed to providing its customers with the best differentiated fuels, and has invested heavily in the research and development of its fuels. Shell Pakistan makes full use of this global pool of expertise. Our 'Better Mixture' fuel helps to deliver improved engine efficiency to our petrol consumers, while 'Diesel Fuel Economy' helps to improve engine efficiency for our diesel consumers. Hence, we offer fuels that are designed to give extra miles to our consumers at no extra cost.

Furthering our commitment to innovate in order to make the Shell experience truly outstanding for our customers, Shell Pakistan has introduced a new look for its retail outlets. Our current Retail Visual Identity (RVI) was successfully



introduced in the early 1990's and created a clear competitive edge for Shell. Today, in order to stay ahead of the competition and in line with our aspiration to become the best fuel retailer in the world, we have introduced, as per Shell Global guidelines, Retail Visual Identity-Evolution (RVI-Evolution). Two RVI-Evolution flagship sites, IAF Newaz Petroleum Service and Airways Petroleum Service, are now operational in Karachi.

RVI Evolution will make shopping a better experience for our customers. This new Retail Visual Identity will allow us to refresh and modernise the look of our stations, rationalise and improve the effectiveness of our communications on the forecourt, and also help us to improve efficiencies.

Shell Pakistan has maintained its position as one of the foremost providers of CNG in the country. Consumers trust Shell CNG because we promise the right quantity, as well as the best quality. We have introduced a New CNG dosing system at 145 of our CNG stations to further deliver on our promise of quality to the customer. This dosing system is the result of innovative technology and has an advanced system of jets which provide a constant gas supply. The New Shell CNG dosing system separates out

and oil particles from CNG, and the resulting New Shell CNG keeps our engines clean and enhances performance, helping to reduce maintenance costs so that our consumers can enjoy smooth driving.

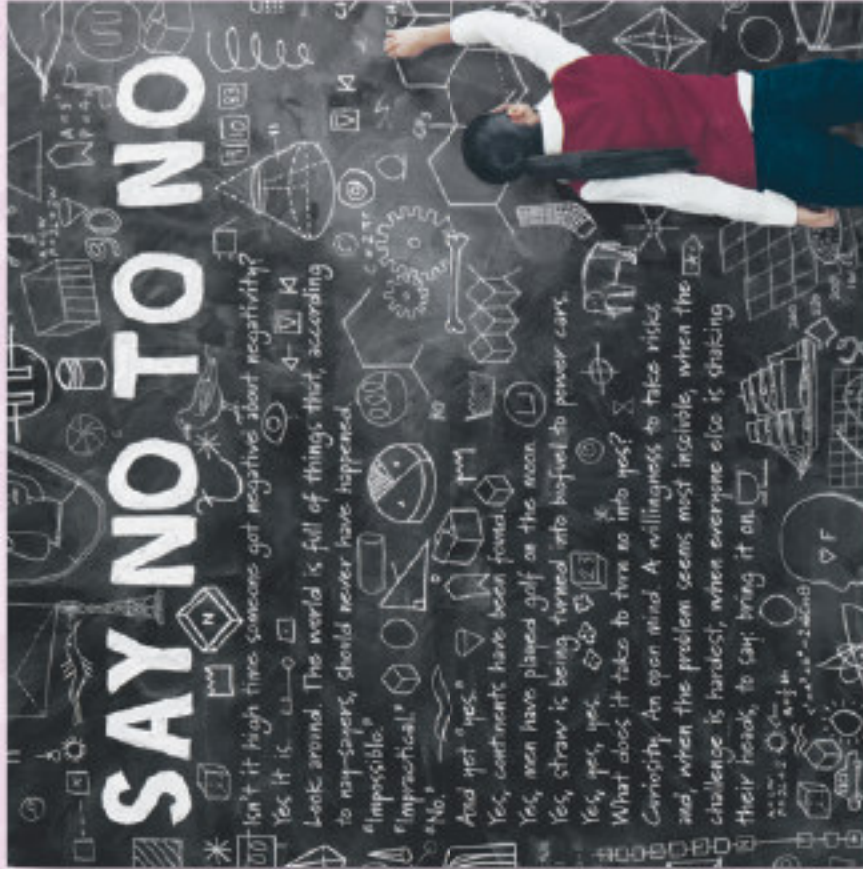
The past year saw Shell Helix maintaining its leadership position in both, marketing and technology. The Shell Helix portfolio has seen upward migration between viscosity grades over the past few years as the lower viscosity of the portfolio has grown. In 2006-07 there was continued growth in the Helix Plus (semi-synthetic) category in the Retail and franchise workshops channel as the premier grade was established in all marketing communications.

Within Lubricants, an Industry All-Part campaign was also launched in June 2007. The campaign recognised that Shell has a strong brand product portfolio of Factory Fleet Maintenance Oil and Greases tailored for various sectors in the industry. The objectives of the launch will be accomplished by delivering sales training and tools to help our sales team identify more opportunities in various industries, and also act as a further step in making Shell Pakistan the number one lubricants retailer in Pakistan.



Shell Pakistan's IT department contributed to the overall bottom line of the organisation in 2006-07 with many strategic initiatives, including the challenging task of a Trust Domain audit conducted on the latest infrastructure security toolkits. This re-emphasises our commitment to information security and the need to protect our digital assets in today's information age to add value to the organisation.

It contributed significantly to the rollout of Shell People, a SAP-based HR system, which aligns Shell HR processes globally and integrates Shell Pakistan with Shell's global human resource management functions.



Yes, yes, yes  
What does it take to turn no into yes?  
Curiosity. An open mind. A willingness to take risks.



## Delivering on Our Promises

Shell's product and service range has evolved along with the company, growing steadily in its commitment through its long history. At Shell we are determined to drive forward our strategy of 'making the difference real' for our customers with the help of our leadership team, our sales force, our dealers and ultimately their staff.

We at Shell Pakistan understand how the rising cost of motoring is affecting our customers. That is why we are committed to providing our customers with the best value for money through



our fuel economy products, following the successful launch of Better Mileage petrol in 2005, we introduced Diesel Fuel Economy in 2006 and now in 2007, we continue this through a revised focus on our main grade fuel (petrol and diesel), which is designed to give customers exactly what they want: extra miles at no extra cost, helping them go further.

The Shell Fleet Card has continued to deliver value and service to our corporate customers by providing the benefits of saving, security and services. The Shell Card often what we call 'Smarter Fuel Management' by essentially giving customers more control over fuel expense and helps manage fuel-invoicing systems in an efficient and consolidated way. A key element of the Shell Card is a unique Anti-Fraud code which offers enhanced security and the Card's advanced MIS features include a provision for Odometer reading, which enables tracking and monitoring of card usage and is unique to the Shell card. In addition, the month of April saw the launch of the Shell Card Employee Referral Programme enabling employees to contribute to the business's success through a programme of incentive and reward.



In December 2006, a successful consumer promotion for Shell Advance Motorcycle Oil was launched. This promotion helped strengthen market share and brand

equity. This was supplemented by the launch of the Shell Advance Motorcycle Oil 'Flowing Star' communication campaign in February 2007, which successfully established Shell Advance as the market leader in Motorcycle Oil. This was an achievement in entering a previously untapped market which has helped the Shell Advance brand increase market share in 2006-07. Additionally, our lubricants business is also a part of the fuel economy offer. Our Shell Heli-Rally promotes give customers the chance to win free fuel with the purchase of any Shell Heli-Rally pack. This campaign is an important step in realising our ambition to become the number one fuel and lubricants retailer in Pakistan.

Our flagship brand, Shell Rimula, continues to be the largest selling diesel engine oil, and drives the world over, only on Shell Rimula for protecting their diesel engines. Our Personal Outdoor Sports brand of lubricants too, has grown substantially and is fast becoming a trusted brand in major agricultural markets.

Our Aviation business introduced 12 new retailing vehicles, the largest replacement programme undertaken by Shell Aviation in Pakistan. This replacement plan began in late 2004 and will conclude in end of 2007 and is a part of our commitment to supply the customer using the safest and most efficient equipment. In all, this replacement plan will see a total of 17 new vehicles being added to the fleet. We also invested in increasing the storage capacity of our Chakdara depot (which services the Islamabad airport) so as to effectively meet the surge in demand during the Haj and Umrah season.



The past year has also seen Commercial Fuel negotiations that to put in place a team focused on fuel-based opportunities. The team is focusing on delivering promises to its customers and increasing customer base through supply-visibility and by delivering quality products and services according to customer expectations. Commercial Fuels has also signed Fuel Supply Agreements with two independent power plants. During the last year we recorded substantial business turnaround by securing Commercial Road Transport (CRT), Industry, Agriculture and other profitable segments. The growth was possible as a result of recognizing customer requirements and by fulfilling our promises in the market place.

## Ensuring Safety in Business

At Shell Pakistan the health and safety of people remains our top priority. We operate our facilities with the goal of assuring safety to the people who are on our sites and in surrounding locations. We utilize Health, Safety, Security and Environment (HSSE) Management Systems to manage our facilities and ensure safety on a day-to-day basis.

We continue to strengthen the safety culture of our company through focusing on personal responsibility, individual consequences and proactive interventions. To reinforce HSSE messages and actions we have rolled-out and implemented a global initiative of "Managing Safety in Business" and "Hearts and Minds" programmes. These programmes seek to inform our staff, dealers, fleet drivers and third-party contractors of the importance of HSSE compliance, and seek to engage them so that they share their own personal HSSE experiences.

Shell Pakistan provides its drivers with rest facilities at installations and along major highway routes where drivers are instructed to stop, rest, and freshen up in accordance with our maximum driving hours rule. The drivers are also given free medical checkups by Shell's on-site doctors and provided with clean, hygienic atmospheres and subsidised meals. These facilities are a constant for driver training at enroute layovers through Route Hazard Maps. This year a new Mid-Way Rest Station was inaugurated at Lalki Marwat.

Our robust Friends of Drivers Programme (FODs) brings our staff into personal contact with drivers every day, and enables us to emphasize Shell's HSSE messages. FODs are dedicated staff who patrol the main highways and city roads to monitor the on-road performance of the tank lorry drivers and to set up roadside safety kiosks.

The past year saw Shell Pakistan concentrating its HSSE efforts in the area of Road Safety awareness and education. The first ever United Nations Global Road Safety Week was observed with great enthusiasm, and activities within this week were aimed at young road users. Shell Pakistan also participated in the National Road Safety Conference held by the National Highway Authority & Motorway Police, and was given a recognition shield at the Seminar for Road Safety from the National Highway Authority for its efforts in road transport compliance. Shell Pakistan also played a more direct role in the dissemination of the traffic safety message by conducting educational sessions in local schools in Karachi and Hyderabad.

Shell Pakistan celebrated 'Safety Day' on 5th June 2007 by engaging our dealers, fleet drivers and distributors to



In the past year, we initiated a few significant measures to increase safety compliance on our retail forecourts. We have installed 198 new CCTV cameras on our forecourts to strengthen security, taken measures to improve cash-handling procedures, and signs also stepped up traffic management. Our 'Hearts and Minds' sessions further help to engage dealers and site staff on HSSE in order to ensure safe business on our retail sites.



strengthen their commitment to safety in business. For its success in setting new standards of HSSE compliance, Shell Pakistan has been given the 'Health & Environment National Excellence Award' for the second year in a row by the National Forum for Environment and Health (NFEH) in January 2007.



## Investing in Our People

Building skills, capabilities and organisational effectiveness remain key priorities for Shell Pakistan. We believe that people are the key to our success, and to sustaining a unique and dynamic organisation.

The attention paid to individual development is best reflected in our efforts to initiate the use of competence frameworks across businesses and functions. We not only strive to develop our employees through various learning tools, we also provide them with guidance and mentoring. Our competence frameworks are based on best practices, and are used as a means of constant evaluation and development.



A number of our staff are now managing regional portfolios, enriching themselves as well as adding to the overall expertise of Shell Pakistan. We also offer our employees the chance to apply for, and to be recruited to, Shell business overseas, and have 30 employees who started out from Shell Pakistan now occupy managerial positions abroad, performing as great ambassadors for Shell Pakistan as well as for our country as a whole.

Our continuing integration of diversity and inclusiveness into Shell Pakistan's operations and culture helps attract and retain the best people, stimulates creativity and improves decision-making. The D&I theme for this year was 'Let's DRIVE D&I', and its focus was on developing relationships and on teaching and valuing everyone. We have continued our focus on recruiting female talent into non-traditional roles. The past year saw us recruiting up to 4 graduates in front-line sales positions. We continue to attract employees



from all people of expertise to region Shell Pakistan the preferred employer of diverse human talent.

As part of our commitment to diversity, Shell Pakistan is a founder member of 'Diversity', a women's network, founded by Shell and other multinational corporations that aims to promote empowerment of career-oriented women.

Our journey to develop the future talent of Shell Pakistan continues through a recent mentoring programme called 'Leaders Develop Leaders'. The concept of mentoring is an essential component of the Employee Value Proposition that is included in our Graduate Scheme. Action from the objectives benefits to mentors and mentees, Shell Pakistan will benefit from better business performance by having more competent staff with a deeper understanding of their goals and increased trust in the ability of the organisation to support them.



Shell Pakistan's Summer Mentorship Programme enables first-year students to undertake 'Assessed Internships' that potentially lead to a job offer with no need for additional interview or selection processes. Our target every year is to ensure that 50% of interns are capable of being listed at the end of the internship. This year alone Shell Pakistan received 200 applications for the Internship Programme, out of which 25 students were short-listed for the programme. The programme is therefore hugely valuable to both company and students alike.



## Cultivating Partnerships & Leading the Way

Shell Pakistan has always led the industry when it comes to sharing of best practices and global technical and safety standards through partnerships with various stakeholders, including holders, members of the oil and gas community, and government bodies.

The Karachi Stock Exchange selected Shell Pakistan as one of Pakistan's Top 25 companies of 2005 for its tenth consecutive year for its overall financial performance and efforts in the area of corporate social responsibility.



This year saw the company participating in a number of collective initiatives and conferences to facilitate an understanding of industry issues and solutions. Amongst these events was the 3rd Oil & Gas Conference organised by the Petroleum Institute of Pakistan in February 2007. Shell Pakistan made presentations on "Growing CNG & LNG Market", "Meeting the South Asian Energy Challenge", and "Changes in the Changing Fuel Market". The company also facilitated the participation of prominent speakers to elaborate on critical issues concerning the local and international oil, gas and energy sector.



Shell Pakistan has also continued its efforts in improving ship-to-shore standards. A team from Shell International conducted the Shell Marine Business Review, which will help improve marine safety in the industry.

Concurrently, we strive to improve road transport standards in alliance with other industry players and partners. Road Transport Standards developed by Shell Pakistan and jointly agreed with all OMCs have been presented to the Oil and Gas Regulatory Authority (OGRA) Technical Committee. Implementation of these standards would ensure a proactive approach towards road safety for petroleum product movement.



Our Hauler Professionalisation Programme, a flagship project with significant social and civic impact, has successfully managed to change the mindset of our contractors to effectively commit themselves to invest in professional office, equipment and qualified staff. The Hauler Professionalisation Programme, based on the 7 pillars of Organisation, Finance, Driver Management, Vehicle Management, Journey Management, HSE and Customer Service, offers training and adheres to our contractor and haulers to update their business practices.

Shell Pakistan Limited also reiterated its commitment to support the Pakistan Government's initiative in the power sector by organising our five-year workshop on 'Fuel Solutions for the Power Sector' to share Shell's global experience and knowledge with these stakeholders. The forum included representation from the Private Power and Infrastructure Board (PPPIB), Independent Power Producers, equipment manufacturers and Shell's global representatives.



## Building a Better World

At Shell Pakistan, we believe that winning hearts and minds is as important as winning markets.

We partner with communities and social development organizations to support projects on education, health and environmental preservation.

Some of our flagship projects include our partnership with the Layton Rahimullah Benevolent Trust (LRBT), through which patients with refractive errors or simple eye problems are treated free of cost.



In addition, we sponsor a home for orphan children in the SOS Children's Villages, and we will soon be initiating a programme to provide support to the SOS Technical Center for Adult-Workshop training.

Shell Pakistan continues to assist with the rehabilitation of the October 2005 Earthquake affected. We are providing funds to build a Primary School in the remote village of Kalabon for 300 school children who were left without a



functional school building in the tragic aftermath of the calamity. We also plan to build three more primary schools at Kalaj with the help of The Citizens Foundation. Shell Pakistan's flagship project 'Tameer' has also been extremely active in the last year and has been conducting its activities nationwide. Since its inception, the Shell Tameer programme has engaged more than 27,000 young people

through workshops, seminars, meetings and through our website. While the programme, 30 workshops have been conducted for 1,000 young people, and 55 seminars have provided awareness to over 11,000 students.



As a responsible neighbour, Shell Pakistan believes in creating an environment that benefits the entire community. For this reason, we have embarked on the 'Neighbourhood Beautification Project' in conjunction with the City District Government to improve the infrastructure of the area around our head office.

















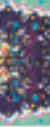

Shell Pakistan has more recently entered into a partnership with the Maria Sharee Society. This project aims to support the 'Shell HIV/AIDS Workplace Intervention Programme' through the implementation of an HIV/AIDS Awareness, Education and Prevention Project termed 'Awareness for Life'.



We at Shell Pakistan appreciate that social investment must not be perceived as one-off projects, but must be based as a way of life. In order to keep our commitment to society at a more personal level, we have refreshed our 'Volunteer Programme' in Karachi, with the idea of encouraging Shell staff to get involved in the various social investment projects sponsored by us.



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SAY NO TO NO

## Notice of Annual General Meeting

Notice is hereby given that the Thirty-Eighth Annual General Meeting of Shell Pakistan Limited will be held on Wednesday, September 19, 2007 at 10:00 a.m. at Karachi Sheraton Hotel, Karachi to transact the following business:

### ORDINARY BUSINESS

- To receive and adopt the Report of Directors and Auditors together with Audited Accounts for the year ended June 30, 2007.
- To approve the payment of final dividend of Rs.8.00 per share (80%) and also the interim dividend of Rs.8.00 per share (80%) declared on February 14, 2007 making a total of Rs. 16.00 per share (160%) for the year ended June 30, 2007.
- To appoint Auditors for the year 2007-2008 and to fix their remuneration.

Karachi; August 4, 2007

Shah Hameed  
& Co. Chartered Accountants  
Karachi-75335.

By Order of the Board

(Fazal Saeed)  
Secretary

### Notes

- The register of members will remain closed from September 5 to September 19, 2007 (both days inclusive). Transactions received in order at the office of our Share Registrars, Ferguson Associates (Pvt.) Ltd., 4th Floor, Stars Life Building 2A, I.I. Chundrigar Road, Karachi-74000 by the close of business on September 4, 2007 will be in time for the purpose of payment of final dividend to the shareholders.
- A member entitled to attend and vote at the meeting shall be entitled to appoint another person, as his/her proxy to attend, demand or join in demanding a poll, speak and vote instead of him/herself, and a proxy so appointed shall have such rights, as respects attending, speaking and voting at the meeting as are available to a member. Proxies in order to be effective, must be received at the registered office of the Company not later than 48 hours before the meeting. A proxy need not be a member of the Company.
- Shareholders are requested to notify any change in their addresses immediately to our Share Registrars, Ferguson Associates (Pvt.) Ltd.
- CDC Shareholders or their Proxies are required to bring with them their Original National Identity Card or Passport along with the Participant I.D. number and their account number at the time of attending the Annual General Meeting in order to authenticate their identity.

## Board of Directors



Mr. Faris K. Caplan, Mr. Akbar Aziz, Mr. Aul Sandhu, Mr. Ijaz Ali Khan, Mr. W. Azam Khan, Mr. Yousef Ali

Mr. Zavi] Iqbal, Mr. Farid W. V. Iqbal, Mr. Iqbal Mansoor, Mr. Saw Choo-Boon, Mr. Mahmud G. Datta  
(Ex Company Secretary) and Mr. Manzoor Hageet Noon

## Country Leadership Team



Mr. Zairi Iqbal bin Abdullah



Mr. Ijaz Ali Khan



Mr. Saif Sindhua



Mr. Leon Menzies



Mr. Saleem Pracha



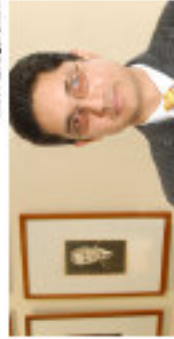
Mr. Yousuf Ali



Mr. Zain K. Hek



Mr. Tariq Saeed



Mr. Abdul Basit

## Company Information

### Board of Directors

Mr. Zairi Iqbal bin Abdullah  
 Mr. Yousuf Ali  
 Mr. Abbas Aziz  
 Mr. Saif Chaudhry  
 Mr. Farooq K. Caplain  
 Mr. Ijaz Ali Khan  
 Mr. M. Azam Khan  
 Mr. Leon Menzies  
 Mr. Masood Hoyal Naseer  
 Mr. Saif Sindhua  
 Mr. Farooq W. Vallani

### Chief Executive

Mr. Zairi Iqbal bin Abdullah

### Audit Committee

Mr. Farooq W. Vallani  
 Mr. Abbas Aziz  
 Mr. Saif Chaudhry  
 Mr. Masood Hoyal Naseer  
 Mr. Saif Sindhua

### Country Leadership Teams

Mr. Zairi Iqbal bin Abdullah  
 Mr. Ijaz Ali Khan  
 Mr. Saif Sindhua  
 Mr. Leon Menzies  
 Mr. Saleem Pracha  
 Mr. Yousuf Ali  
 Mr. Zain K. Hek  
 Mr. Abdul Saeed Jarchin  
 Mr. Tariq Saeed

### Company Secretary

Mr. Tariq Saeed

### Registered Office

Shell House,  
 6, Ch. Khashtakman Road,  
 Karachi - 75530

### Analysts

A.F. Ferguson & Co.  
 Chartered Accountants

### Legal Advisors

Vallani & Vallani  
 Advocates & Solicitors

### Registrar & Share Registration Office

Ferguson Associates (Private) Limited  
 4th Floor, State Life Building 2-A,  
 11 Chundrigar Road,  
 Karachi - 74000

Chairman

Managing Director & Chief Executive

Chairman

Chairman and Managing Director  
 General Manager Operations  
 Finance Director & CFO  
 General Manager Human Resources  
 General Manager Business Strategy  
 General Manager Lubricants  
 National Sales Manager - Retail  
 General Manager External Affairs  
 Company Secretary & Legal Affairs Manager

## Report of the Directors

The Directors of your Company present their Annual Report together with Audited Accounts for the year ended June 30, 2007.

The profit for the year ended June 30, 2007 after providing for administrative, marketing and distribution expenses, financial and other charges amounts to:

Profit before taxation	(Rupees' 000)
	379,736
Less: Taxation	(327,923)
Profit after taxation	70,659
	(Rupees)
Earnings per share	12.90

Appropriations and movement in reserves have been disclosed in the Statement of Changes in Equity on page 37 of these financial statements.

At their meeting held on August 6, 2007, the Board of Directors of the Company has proposed a final dividend for the year ended June 30, 2007 of Rs. 8.00 per share (80%). This is, in addition to the interim dividend of Rs. 8.00 per share (80%) resulting in a total dividend for the year of Rs. 16.00 per share (160%) amounting to Rs. 876,645 thousand. The approval of the members for the dividend will be obtained at the Annual General Meeting to be held on September 19, 2007. The final dividend amounting to Rs. 438,323 thousand has not been recognised as a liability in these financial statements.

- The financial statements, prepared by the management of Shell Pakistan Limited, present fairly its state of affairs, the results of its operations, cash flows and changes in equity.
- Proper books of account of Shell Pakistan Limited have been maintained.
- Appropriate accounting policies have been consistently applied in preparation of financial statements, except for the change as stated in note 2.3 to the financial statements, and accounting estimates are based on reasonable and prudent judgment.
- International Accounting Standards, as applicable in Pakistan, have been followed in preparation of these financial statements.
- The system of internal controls is sound in design and has been effectively implemented and monitored.
- There are no significant doubts upon Shell Pakistan Limited's ability to continue as a going concern.
- There has been no material departure from the best practices of Corporate Governance, as detailed in the Listing Regulations.

8. Key operating and financial data for the last decade in summarised form is given on page 29. Reduced profitability for the year is mainly due to declining international oil prices witnessed during the year as against last year when they were mostly on the rise. Additionally, Government decision to subsidise oil prices and cutting upon oil marketing companies to finance the subsidy has resulted in further strain on the current year profits.

9. A statement as to the value of investments of Provident, Gratuity and Pension Funds on the basis of audited accounts as at December 31, 2006 is included in note 32.3 to the accounts.

10. During the year 5 board meetings were held and the attendance by each director is given on page 74.

11. The pattern of shareholding and additional information regarding pattern of shareholding is given on page 75 & 76. The company is a subsidiary of Shell Petroleum Company Limited (holding company) incorporated in the United Kingdom.

12. Mr. Quentin D'Silva resigned as Chairman, Director and Chief Executive of the Company effective close of business on August 31, 2006. Mr. Zaijiji Iqbal bin Abdulrahman succeeded Mr. Quentin D'Silva as Chairman of the Board and Chief Executive of Shell Pakistan Limited. The vacancy caused by the resignation of Mr. Quentin D'Silva was filled up by the appointment of Mr. Yasud Ali, General Manager Lubricants, who was appointed as a Director effective September 1, 2006. The Board wishes to place on record its appreciation for the valuable services rendered to the Company by Mr. Quentin D'Silva and welcomes the new Director.

13. The Auditors M/s A. F. Ferguson & Co. retired and being eligible offer themselves for re-appointment.

14. Detail of purchase/sale of shares by the directors, CEO, CFO, Company Secretary and their spouses and minor children are given on page 76.

On behalf of the Board

**Zaijiji Iqbal bin Abdulrahman**  
Chairman & Chief Executive

Karachi August 6, 2007

## Chairman's Review for the year ended June 30, 2007

The Directors of Shell Pakistan Limited (SPL) present this review of your Company's performance for the year ended June 30, 2007. The company posted a profit of Rs. 707 million as against Rs. 3.147 million last year. The industry went through its most challenging period during this year. Interruption of petrol dropped significantly having an adverse impact on our results. Margin reduction on account of revision in the Government's pricing formulae in May 2006 unfortunately impacted our profitability. Financial charges of approximately Rs. 500 million on Government receivables, which stand at Rs. 4.7 billion at the end of the current year, led to further erosion of earnings.

Performance for the last quarter however showed a significant improvement over the past quarters of the current financial year mainly on the back of higher sales volumes recorded during this period translating into a profit after tax of Rs. 927 million for the quarter.

The Board of Directors recommends a final dividend of Rs. 8 per share, which together with the interim dividend of Rs. 8 per share declared in February 2007 will bring the total dividend for the financial year 2006-07 to Rs. 16 per share.

Your company continues to lead the market in terms of innovation. A new Retail Visual Identity program (RVIP) was launched in two of our flagship forecourts, that is expected to give customers even better service experience on our sites. The current year also saw the induction of 12 new Aviation refueling vehicles, which has been the largest replacement program undertaken any time by the Aviation business in Pakistan. With the introduction of these state of art retailers and customer focused value propositions, the business is fully geared to earn our due share of future growth in the Aviation business in Pakistan. We are also the first in the Shell Group to develop and launch the unique CNG skimming system. Our customers will be able to experience reduced maintenance, better mileage and a smoother drive with this new proposition.

Your Company has continued with its focus on providing the customers with better products and propositions. We believe that all fuels are not the same and one of the major propositions on offer is a range of main grade fuels designed to give extra miles at no extra cost. On lubricants, our Shell Helix luxury proposition gives customers the chance to win free fuel with the purchase of any Shell Helix pack. Additionally, the "Driving Like a Champion" communication campaign in February 2007, helped us establish Shell Advance as the market leader in Motorcycle oils. These initiatives are vital in achieving our ambition to become the number one fuel and lubricants retailer in Pakistan.

Your company continues its focus in exploring the fuels growth opportunities expected to come in the medium to long term. Long-term contracts were signed with two Independent Power Producers (IPPs) for supply of Diesel.

Your company has always been committed to ensuring safety in all its operations. A new Midway Rest Station (five are already functional) enroute Multan and Faisalabad (around 400 km) has recently commenced round the clock operation. In addition, driver issues and safety checks are managed through a network of safety patrol officers termed as Friends of Drivers.

Your company also initiated significant measures to increase safety compliance on the retail forecourts. 198 new CCTV cameras have been installed on our forecourts to strengthen security measures have been taken to improve cash handling procedures and CNG and electrical safety has been improved. Through the 'Hearts and Minds' sessions dealers and site staff were apprised on the significance of Health, Safety Security and Environment (HSSE) in our Retail operations. As a recognition of our commitment in this direction, this year we were awarded the Health & Environment National Excellence Award by the National Forum for Environment and Health (NFEH) for the second year in a row.

Our quest to remain the Employer of Choice continues with various initiatives to attract and retain top talent. Shell Pakistan has a rigorous Summer Internship program that is the best in the country, where students from top Pakistani and overseas colleges compete on merit for a place. During their stay with us, they work on projects that make best use of their academic skills providing sufficient stretch to their overall capabilities. The Internships now provide us with fifty percent of our Graduate intake.

The Leadership and professional dimensions of employees are enhanced through individual Development Plans and Mid-year Reviews. Each employee has to complete a Competence Profile from which his or her development needs are identified and addressed. This focus allows our staff to compete for international assignments within the Shell world.

Compliance with Shell General Business Principles continues to be high priority as we endeavour to embed these in all the businesses that we carry out. This year also saw the launch of Shell Global 'Code of Conduct' Principles, which re-emphasises a strong moral code of action, and provides Shell people with a practical guide to living by the Shell General Business Principles.

Your company believes that the prospects of this country are inextricably linked with the people of Pakistan. Our commitment to society, its past and present, continues with the hope of securing a better future for all. In line with our commitment, your company has recently constructed a school for 300 children in the earthquake struck northern areas. We have signed new agreements with NGOs in the areas of education and health and have retrained our Volunteers Program by encouraging our staff to participate in these projects.

Your company was also selected by the Karachi Stock Exchange as one of Pakistan's Top 25 companies of 2005 for the tenth consecutive year for its overall financial performance.

The cash flow constraints resulting from overdue government receivables is the greatest challenge faced by your company. The timely recovery of these receivables is paramount to sustaining the viability of this company.

Your company continues to play a pivotal role in meeting the energy challenges in the country. We have assisted the government in developing a 1.5-year Energy Outlook highlighting areas that need to be addressed.

It is this opportunity to thank our shareholders, staff and customers for their continued support in ensuring the success of the company and making Shell their brand of first choice.

Karachi; August 6, 2007

Zabihj Iremail bin Abdulwah  
Chairman & Chief Executive



## Highlights

	Year ended June 30, 2007	Year ended June 30, 2006 (Revised)
Sales volume	2,644,857	2,866,730
Sales revenue	Rs / mns 130,130	132,840
Profit before taxation	Rs / mns 379	4,640
Profit after taxation	Rs / mns 707	3,147
New capital expenditure	Rs / mns 1,383	729
Shareholders' equity	Rs / mns 9,461	10,157
Dividend	Rs / mns 877	1,315
Earnings per share	Rs 12.90	57.44

## Financial Statistical Summary

	2007	2006 (Revised)	2005	2004	2003	2002	2001	2000	1999	1998	1997
Share capital	Rs./mns 648	438	351	351	351	351	351	351	351	351	234
Reserves	Rs./mns 8,913	9,718	7,952	6,781	5,591	5,670	5,039	4,421	3,701	3,258	1,290
Shareholders' equity	Rs./mns 9,461	10,157	8,303	7,132	5,852	5,621	5,390	4,772	4,051	3,659	1,623
Break-up value	Rs. 173	232	237	203	167	166	154	136	116	103	78
Dividend per share	Rs. 14.0	30.0	35.0	35.0	35.0	35.0	35.0	35.0	35.0	35.0	8.5
Bonus	-	1 : 4	1 : 4	-	-	-	-	-	-	-	-
Profit before tax	Rs./mns 379	4,640	3,643	2,189	1,900	1,572	1,430	2,013	1,341	922	927
Profit after tax	Rs./mns 707	3,147	2,451	1,508	1,255	1,063	1,056	1,299	881	592	543
Earnings per share of Rs.10	Rs. 13.99	57.44	55.92	43.0	35.8	30.3	30.1	37.0	25.1	19.4	23.2
Price earnings ratio	31.78	8.38	9.89	8.1	11.8	7.3	9.3	7.0	4.4	8.4	10.1
<b>Working Capital</b>											
Current assets to current liabilities	1.02	1.13	1.1	1.0	0.9	1.2	1.2	1.2	1.2	1.2	0.9
Number of days stock	31	28	22	22	16	26	14	18	18	15	17
Number of days trade debts	13	14	10	8	6	5	3	3	4	4	7
<b>Performance</b>											
Profit after tax as % of average capital employed	7.18	33.91	31.4	21.4	21.1	18.6	20.3	26.4	20.8	18.8	23.1
Profit after tax as % of average shareholders' equity	7.39	34.10	31.8	21.7	21.5	19.0	20.8	29.4	23.0	21.3	33.2
Cost of sales as % of sales	94.3	91.5	91.0	92.2	94.1	94.3	94.9	94.7	94.1	94.9	94.2
Profit before tax as % of sales	0.39	3.9	3.7	2.8	2.1	2.0	2.2	3.2	2.7	2.1	2.5
Profit after tax as % of sales	0.6	2.7	2.5	1.9	1.4	1.3	1.4	2.1	1.8	1.4	1.4
Trade debt ratio %	0.3	0.3	0.8	1.4	1.7	1.7	1.9	2.5	2.2	2.3	28.3



## Statement of Compliance with the Code of Corporate Governance and Best Practices on Transfer Pricing

### A. Statement of Compliance with the Code of Corporate Governance (As required by the Listing Regulations)

- The Company encourages representation of independent non-executive Directors and Directors representing minority interests on its Board of Directors. At present the Board includes 4 independent non-executive Directors and 2 Directors representing minority shareholders.
- The Directors have confirmed that none of them is serving as a Director in more than ten listed companies, including the Company.
- To the best of our knowledge all the resident Directors of the Company are registered as taxpayers and none of them has defaulted in payment of any loan to a banking company, a Development Financial Institution or a Non-Banking Financial Institution or, being a member of stock exchange, has been declared as a defaulter by that stock exchange.
- All casual vacancies occurring in the Board were filled up by the Directors within 30 days thereof.
- The Company has prepared a 'Statement of Ethics and Business Practices', which has been signed by all the Directors and employees of the Company.
- The Board has developed a vision/mission statement, overall corporate strategy and significant policies of the Company. A complete record of particulars of significant policies along with the dates on which they were approved or amended has been maintained.
- All the powers of the Board have been duly exercised and decisions on material transactions, including appointment and determination of remuneration and terms and conditions of employment of the Chief Executive and other Executive Directors, have been taken by the Board.
- The meetings of the Board were presided over by the Chairman and the Board met at least once in every quarter. Written notices of the Board meetings, along with agendas, were circulated at least seven days before the meetings. The minutes of the meetings were appropriately recorded and circulated.
- Comprehensive courses were held on June 21, 2005 and November 15, 2006 to apprise the directors of their duties and responsibilities. The course was conducted by one of the leading lawyers of the country and was actively participated in by the directors.
- The Board has approved the appointment of the Company Secretary and the Head of Internal Audit, including their remuneration and terms and conditions of employment, as determined by the Chief Executive. There was no change in the position of the Chief Financial Officer during the year.
- The directors' report for this year has been prepared in compliance with the requirements of the Code and it fully describes the matters required to be disclosed. Matters relating to the risks and uncertainties surrounding the company and significant deviations, if any, in the financial statements from the prior year have been highlighted in the Chairman's Review.

12. The financial statements of the Company were duly endorsed by the Chief Executive and the Chief Financial Officer before approval by the Board.

13. The Directors, Chief Executive and executives do not hold any interest in the shares of the Company other than that disclosed in the pattern of shareholding.

14. The Company has complied with all the corporate and financial reporting requirements of the Code.

15. The Board has formed an Audit Committee. It comprises 5 members, of whom 4 are non-executive Directors including the Chairman of the Committee.

16. The meetings of the Audit Committee were held at least once every quarter prior to approval of interim and final results of the Company and as required by the Code. The terms of reference of the Committee have been formulated and advised to the Committee for compliance.

17. The Board has set up an effective Internal Audit function.

18. The statutory auditors of the Company have confirmed that they have been given a satisfactory rating under the quality control review programme of the Institute of Chartered Accountants of Pakistan, that they or any of the partners of the firm, their spouses and minor children do not hold shares of the Company and that the firm and all its partners are in compliance with International Federation of Accountants (IFAC) guidelines on code of ethics as adopted by Institute of Chartered Accountants of Pakistan.

19. The statutory auditors or the persons associated with them have not been appointed to provide other services except in accordance with the Listing Regulations and the auditors have confirmed that they have observed IFAC guidelines in this regard.

20. We confirm that all other material principles contained in the Code have been complied with.

### B. Statement of Compliance with the Best Practices on Transfer Pricing (As required by the Listing Regulations)

The Company has fully complied with the Best Practices on Transfer Pricing as contained in the Listing Regulations of the Stock Exchange.

Karachi; August 6, 2007

Zaheer Iqbal bin AbdulBaqi  
Chairman & Chief Executive

## Review Report to the Members on Statement of Compliance with Best Practices of the Code of Corporate Governance

We have reviewed the Statement of Compliance with the best practices contained in the Code of Corporate Governance prepared by the Board of Directors of Shell Pakistan Limited to comply with the Listing Regulation No. 37 of the Karachi Stock Exchange and Chapter XII of the Lahore Stock Exchange where the Company is listed.

The responsibility for compliance with the Code of Corporate Governance is that of the Board of Directors of the Company. Our responsibility is to review, to the extent where such compliance can be objectively verified, whether the Statement of Compliance reflects the status of the Company's compliance with the provisions of the Code of Corporate Governance and report if it does not. A review is limited primarily to inquiries of the Company personnel and review of various documents prepared by the Company to comply with the Code.

As part of our audit of the financial statements we are required to obtain an understanding of the accounting and internal control systems sufficient to plan the audit and develop an effective audit approach. We have not carried out any special review of the internal control system to enable us to express an opinion as to whether the Board's statement on internal control covers all controls and the effectiveness of such internal controls.

Based on our review, nothing has come to our attention, which causes us to believe that the Statement of Compliance does not appropriately reflect the Company's compliance, in all material respects, with the best practices contained in the Code of Corporate Governance as applicable to the Company for the year ended June 30, 2007.

A. F. Ferganese & Co.  
Chartered Accountants

Karachi: August 9, 2007

## Auditors' Report to the Members

We have audited the annexed balance sheet of Shell Pakistan Limited as at June 30, 2007 and the related profit and loss account, cash flow statement and statement of changes in equity together with the notes forming part thereof, for the year then ended and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

It is the responsibility of the company's management to establish and maintain a system of internal control, and prepare and present the above said statement in conformity with the approved accounting standards and the requirements of the Companies Ordinance, 1984. Our responsibility is to express an opinion on these statements based on our audit.

We conducted our audit in accordance with the auditing standards as applicable in Pakistan. These standards require that we plan and perform the audit to obtain reasonable assurance about whether the above said statements are free of any material misstatement. An audit involves examining, on a test basis, evidence supporting the amounts and disclosures in the above said statements. An audit also includes assessing the accounting policies and significant estimates made by management, as well as, evaluating the overall presentation of the above said statements. We believe that our audit provides a reasonable basis for our opinion and, other than verification, we report that:

(a) in our opinion, proper books of accounts have been kept by the company as required by the companies Ordinance, 1984;

(b) in our opinion:

- (i) the balance sheet and profit and loss account together with the notes thereon have been drawn up in conformity with the Companies Ordinance, 1984, and are in agreement with the books of account and are further in accordance with accounting policies consistently applied except for the change as stated in note 2.3 to the financial statements, with which we concur;
  - (ii) the expenditure incurred during the year was for the purpose of the company's business; and
  - (iii) the business conducted, investments made and the expenditure incurred during the year were in accordance with the objects of the company;
- (c) in our opinion and to the best of our information and according to the explanations given to us, the balance sheet, profit and loss account, cash flow statement and statement of changes in equity together with the notes forming part thereof conform with approved accounting standards as applicable in Pakistan, and, give the information required by the Companies Ordinance, 1984, in the manner so required and respectively give a true and fair view of the state of the company's affairs as at June 30, 2007 and of the profit, its cash flows and changes in equity for the year then ended; and

(d) in our opinion Zakat deductible at source under the Zakat and Ushr Ordinance, 1980 (XV of 1980), was deducted by the company and deposited in the Central Zakat Fund established under Section 7 of that Ordinance.

A. F. Ferganese & Co.  
Chartered Accountants

Karachi: August 9, 2007

## Balance Sheet

as at June 30, 2007

Assets	Note	2007 (Rupees '000)	2006 (Rupees '000)
<b>Non-current assets</b>			
Property, plant and equipment	3	6,579,993	5,278,025
Long-term investments	4	2,015,533	1,921,885
Long-term loans and advances	5	183,579	139,640
Long-term deposits and prepayments	6	110,994	110,445
Deferred taxation - net	7	240,967	-
<b>Current assets</b>		9,170,068	7,900,045
Stores and spares	8	30,266	28,845
Stock-in-trade	9	8,244,054	9,979,886
Trade debts	10	4,579,552	5,231,727
Loans and advances	11	43,730	41,821
Trade deposits and short-term prepayments	12	140,239	167,317
Other receivables	13	5,970,763	3,961,541
Taxation		219,715	-
Cash and bank balances	14	814,530	981,197
<b>Total assets</b>		30,041,859	20,392,354
<b>Liabilities</b>		30,211,927	28,292,399
<b>Current liabilities</b>			
Current maturity of liabilities against assets subject to finance lease	15	32,203	26,480
Short-term running finances utilised under mark-up arrangements	16	725,836	1,779,860
Short-term loans	17	6,810,000	3,250,000
Trade and other payables	18	11,912,496	12,014,003
Mark-up accrued	19	131,580	77,035
Taxation		-	830,632
<b>Non-current liabilities</b>		19,612,115	17,978,010
Deferred taxation - net	7	-	52,304
Liabilities against assets subject to finance lease	15	547	7,019
Aud retirement obligation	20	138,494	96,320
<b>Total liabilities</b>		19,751,156	18,135,653
<b>Net assets</b>		9,440,771	10,156,746
<b>Financed by:</b>			
Share capital		547,904	438,323
Reserves		2,333,026	2,233,026
Unappropriated profit		6,679,841	7,485,397
<b>Shareholders' equity</b>		9,440,771	10,156,746
<b>Contingencies and commitments</b>	22		

The annexed notes 1 to 43 form an integral part of these financial statements.

Zaijvi Imaad bin AbdulJalil  
Chairman & Chief Executive

Akber Aziz  
Director

## Profit and Loss Account

for the year ended June 30, 2007

	Note	2007 (Rupees '000)	2006 (Rupees '000)
<b>Sales</b>			
Non-fuel retail	23	130,139,844	132,840,460
- Sales		141,615	124,935
- Offsets		17,909	19,542
Other revenue	24	447,517	413,517
<b>Less: Sales tax</b>		130,736,885	133,398,454
		15,691,451	16,135,935
<b>Net revenue</b>		115,043,434	117,262,519
Cost of products sold	25	108,644,932	107,301,071
<b>Administrative and marketing expenses</b>		6,380,592	9,961,448
Distribution expenses	26	3,036,574	2,086,416
	27	3,344,555	2,710,779
<b>Other operating income</b>		977,373	5,144,253
		315,332	156,681
<b>Workers' Profit Participation Fund</b>		1,192,695	5,322,934
<b>Workers' Welfare Fund</b>	13.3	18,569	246,390
		10,721	81,924
<b>Operating profit</b>		1,146,405	4,994,620
Finance cost	29	906,919	398,009
<b>Share of profit of associate - net of tax</b>		236,486	4,596,611
	4.2	132,350	43,573
<b>Profit before taxation</b>		378,736	4,640,184
Taxation	30	(337,933)	1,493,060
<b>Profit after taxation</b>		706,659	3,147,124
<b>Earnings per share - basic and diluted</b>			
		Rupees	Rupees
	31	12.90	57.44

Appropriations have been reflected in the statement of changes in equity.

The annexed notes 1 to 43 form an integral part of these financial statements.

Zaijvi Imaad bin AbdulJalil  
Chairman & Chief Executive

Akber Aziz  
Director

## Cash Flow Statement

for the year ended June 30, 2007

Note	2007	2006 (Restated)
	(Rupees '000)	
<b>35</b>	<b>1,960,081</b>	<b>2,586,000</b>
Cash generated from operations	(739,774)	(235,819)
Mark-up on short-term finances and short-term loans paid	(1,035,695)	(1,336,848)
Taxes paid	(43,939)	(54,761)
Long-term loans and advances (net)	(549)	(62,201)
Long-term deposits and prepayments (net)	5,907	10,388
Mark-up received on short-term deposits		
Net cash inflow from operating activities	<u>136,929</u>	<u>906,759</u>
<b>36</b>	<b>(1,383,990)</b>	<b>(729,104)</b>
Fixed capital expenditure	31,080	43,700
Proceeds from sale of property, plant and equipment		
Net cash used in investing activities	<u>(1,352,310)</u>	<u>(685,404)</u>
<b>36</b>	<b>(1,387,977)</b>	<b>(1,285,490)</b>
Dividends paid	(59,985)	(70,290)
Repayment of liability under finance lease		
Net cash used in financing activities	<u>(1,447,962)</u>	<u>(1,355,780)</u>
<b>36</b>	<b>(2,672,643)</b>	<b>(1,134,425)</b>
Net decrease in cash and cash equivalents	(4,048,663)	(2,914,218)
Cash and cash equivalents at July 1		
Cash and cash equivalents at June 30	<u>(6,721,306)</u>	<u>(4,048,663)</u>

The annexed notes 1 to 43 form an integral part of these financial statements.

Zaheer Iqbal bin Abdullah  
Chairman & Chief Executive

Akber Aziz  
Director

## Statement of Changes in Equity

for the year ended June 30, 2007

	Reserve attributed and paid-up capital	Reserve for issue of bonus shares	Capital reserve share premium	General reserve	Unappropriated profit	Total
	- (Rupees '000) -					
Balance as at June 30, 2005	350,658	-	2,026,024	207,002	5,719,289	8,302,973
Effect of change in accounting policy note 2.3	-	-	-	-	3,984	3,984
Balance as at June 30, 2005 - restated	350,658	-	2,026,024	207,002	5,723,273	8,307,957
Final dividend for the year ended June 30, 2005 declared subsequent to the year end	-	-	-	-	(946,777)	(946,777)
Transfer to reserve for issue of bonus shares in respect of stock dividend for the year ended June 30, 2005 declared subsequent to the year end	-	87,665	-	-	(87,665)	-
Issue of bonus shares	87,665	(87,665)	-	-	-	-
Profit after taxation for the year ended June 30, 2006 - restated	-	-	-	-	3,147,124	3,147,124
Dividend declared for the year ended June 30, 2006	-	-	-	-	(150,658)	(150,658)
Balance as at June 30, 2006 - restated	438,323	-	2,026,024	207,002	7,485,997	10,156,746
Final dividend for the year ended June 30, 2006 declared subsequent to the year end	-	-	-	-	(944,311)	(944,311)
Transfer to reserve for issue of bonus shares in respect of stock dividend for the year ended June 30, 2006 declared subsequent to the year end	-	109,581	-	-	(109,581)	-
Issue of bonus shares	109,581	(109,581)	-	-	-	-
Dividend declared for the year ended June 30, 2007	-	-	-	-	(438,323)	(438,323)
Profit after taxation for the year ended June 30, 2007	-	-	-	-	706,659	706,659
Balance as at June 30, 2007	<u>547,904</u>	<u>-</u>	<u>2,026,024</u>	<u>207,002</u>	<u>6,679,841</u>	<u>9,460,771</u>

Appropriations made by the Directors subsequent to the year ended June 30, 2007 are disclosed in note 41 of these financial statements.

The annexed notes 1 to 43 form an integral part of these financial statements.

Zaheer Iqbal bin Abdullah  
Chairman & Chief Executive

Akber Aziz  
Director

## Notes to the Financial Statements

for the year ended June 30, 2007

### 1. THE COMPANY AND ITS OPERATIONS

The Company is a limited liability Company incorporated in Pakistan and is listed on the Karachi and Lahore Stock Exchanges. The address of its registered office is Shell House, 6, Ch. Khayyazman Road, Karachi-75530, Pakistan.

The Company markets petroleum and compressed natural gas. It also handles and markets various kinds of lubricating oils.

The Company has an investment in two non-trading subsidiaries, namely Shell Pakistan Provident Trust (Private) Limited and Shell Pakistan Pension Trust (Private) Limited and in an associate company - Pak Arab Petroleum Company Limited (PAPCO). The management has decided to liquidate the subsidiary companies and the process of liquidation in this respect has already commenced. In view of the liquidation process, the Company applied to the Securities and Exchange Commission of Pakistan (SECP) requesting for exemption from preparation of the consolidated financial statements as required under Section 237 of the Companies Ordinance, 1984. The exemption was granted by the SECP vide their letter No. EMD/233/407/2002-263 dated July 17, 2007 subject to the condition that the Company will account for its investment in associates using the equity method in stand alone financial statements. Accordingly, the Company has changed its policy with regard to accounting for investment in associates as disclosed in note 2.3. The audited financial statements of the subsidiaries will be annexed in the annual report of the Company.

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented, except for the change as stated in note 2.3.

#### 2.1 Basis of preparation

##### a) Statement of compliance

These financial statements have been prepared in accordance with the accounting standards as applicable in Pakistan and the requirements of the Companies Ordinance, 1984. Approved accounting standards comprise of such International Financial Reporting Standards (IFRSs) as notified under the provisions of the Companies Ordinance, 1984. Wherever the requirements of the Companies Ordinance, 1984 or the directives issued by the Securities and Exchange Commission of Pakistan (SECP) differ with the requirements of these standards, the requirements of the Companies Ordinance, 1984 or the requirements of the said directives take precedence.

##### b) Accounting convention

These financial statements have been prepared under the historical cost convention except that obligations in respect of certain employee benefit schemes and asset retirement are measured at their present value.

##### c) Critical accounting estimates and judgements

The preparation of financial statements in conformity with the International Financial Reporting Standards requires the use of certain accounting estimates. It also requires management to exercise its judgement in the process of applying the Company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 38 to these financial statements.

## Notes to the Financial Statements

for the year ended June 30, 2007

d) Amendments to published accounting standards that are effective in the current period International Accounting Standard (IAS) 19 (Amendment), Employee benefits, is mandatory for the Company's accounting period beginning on or after January 1, 2006. It introduces the option of an alternative recognition approach for actuarial gains and losses. It also adds new disclosure requirements. As the Company has not changed the accounting policy adopted for recognition of actuarial gains and losses, application of this amendment only impacts the format and extent of disclosures presented in these financial statements.

The other standards, amendments and interpretations that are effective in the current period but are considered not to be relevant or to have any significant effect to the Company's operations are not detailed here.

e) Standards, interpretations and amendments to published approved accounting standards that are not yet effective:

The following standards, interpretations and amendments of approved accounting standards are effective for accounting periods beginning July 1, 2007:

- |   |                                 |
|---|---------------------------------|
| i. IAS 1 - Presentation of Financial Statements - Capital Disclosures     | effective from January 1, 2007  |
| ii. IFRS 2 - Share-based payment  | effective from January 1, 2007  |
| iii. IFRS 3 - Business combinations                                       | effective from January 1, 2007  |
| iv. IFRS 5 - Non-current assets held for sale and discontinued operations | effective from January 1, 2007  |
| v. IFRS 6 - Exploration for and evaluation of mineral resources           | effective from January 1, 2007  |
| vi. IFRIC 10 - Interim financial reporting and impairment                 | effective from November 1, 2006 |
| vii. IFRIC 11 - Group and treasury share transactions                     | effective from March 1, 2007    |
| viii. IFRIC 12 - Services concession arrangements                         | effective from January 1, 2008  |

These standards are either not relevant to the Company's operations or are not expected to have a material impact on the Company's financial statements other than increase in disclosures in certain cases.

### 2.2 Property, plant & equipment and depreciation

#### Tangible

Property, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment losses (if any) except freehold land and capital work-in-progress which are stated at cost less impairment losses (if any).

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future benefits associated with the item will flow to the Company and the cost of the item can be measured reliably.

Depreciation is charged to income applying the straight-line method whereby the cost of an asset is written off over its estimated useful life. The residual value, useful lives and depreciation methods are reviewed and adjusted, if appropriate, at each balance sheet date.

## Notes to the Financial Statements

for the year ended June 30, 2007

Depreciation on additions is charged from the month in which an asset is put to use while no depreciation is charged for the month in which an asset is disposed off.

Repairs and maintenance are charged to income as and when incurred.

Profit and loss arising on disposal of property, plant and equipment is included in income in the year of disposal.

Provision for asset retirement obligation is based on current requirements, technology and price levels and is stated at fair value. The associated asset retirement costs are capitalised as part of the carrying amount of the related property, plant and equipment. The effects of changes resulting from revisions to the timing or the amount of the original estimate of the liability are incorporated on a prospective basis.

### Intangible

Costs that are directly associated with an identifiable asset, which has a probable economic benefit beyond one year, are recognised as intangible assets. Associated costs include staff costs of the development team and on appropriate portions of relevant overheads.

Expenditure that enhances and extends the benefits of computer software programmes beyond their original specifications and useful lives is recognised as a capital improvement and added to the original cost of the software.

Intangible assets are amortised using the straight-line method over their estimated useful lives.

### 2.3 Investments

#### Available for sale

Investments in subsidiaries and non-listed equity securities classified as available for sale are stated at cost less provision for diminution in value. In arriving at the provision in respect of any diminution in their long-term investments, consideration is given only if there is a permanent impairment in the value of the investment.

#### Investments in associates

Associates are all entities over which the Company has significant influence but not control, generally represented by a shareholding of between 20% to 50% of the voting right.

The Company was previously accounting for investments in associates by stating them at cost less provision for diminution in fair value. In the consolidated financial statements investments in associates were accounted for using the equity method. As mentioned in note 1, the Company is in the process of winding up its subsidiary companies and the requirement to prepare consolidated financial statements will not be applicable to the Company after the completion of this process. For the current year, the Company has obtained exemption from the SEC regarding preparation of the consolidated financial statements. However, the latter from the SEC specifies that investments in associates should be accounted for using the equity method. Accordingly, the Company has changed its accounting policy and has decided to account for investments in associates using the equity method.

## Notes to the Financial Statements

for the year ended June 30, 2007

Under the new policy, the Company's share of its associates' post acquisition profits or losses is recognised in income and its share in post acquisition movement of reserves is recognised in reserves. Cumulative post acquisition movements are adjusted against the carrying value of the investments. When the Company's share of losses in associate equates or exceeds its interest in the associate including any other long-term unsecured receivables, the Company does not recognise future losses, unless it has incurred obligations or made payments on behalf of the associate. Gain on transactions between the Company and its associate are eliminated to the extent of the Company's interest in the associate.

The new policy of the Company is in line with the requirements of IAS 28. Investments in associates, which specifies that investments in associates should be accounted for using equity method for all companies which are not preparing consolidated accounts.

This change in accounting policy has been accounted for retrospectively in accordance with the requirements of IAS 8, Accounting Policies, Changes in Accounting Estimates and Error, and accordingly the comparative figures have been restated. The effects of change in accounting policy on the current and prior year financial statements have been summarised below:

	2007	2006
	(Rupees '000)	
Increase in long-term investments	138,534	44,884
Increase in deferred tax liability	13,653	2,245
Increase in net equity	124,681	42,639
Increase in profit after taxation for the year	83,043	38,655
Increase in the opening balance of retained earnings	43,639	3,984
Increase in earnings per share - basic and diluted	1.86	0.71

### 2.4 Stores and spares

Stores are valued at the lower of average cost and net realisable value whereas spares are valued at the lower of cost worked out on a first-in first-out basis and net realisable value. Items in transit are stated at cost incurred to date.

Net realisable value signifies the estimated selling price in the ordinary course of business less costs necessarily to be incurred to make the sale. Provision is made in the financial statements for obsolete and slow moving stores and spares based on the management's best estimate.

### 2.5 Stock-in-trade

Stock-in-trade is valued at the lower of cost, calculated on a first-in first-out basis, and net realisable value. Charges such as excise and customs duties and similar levies on unshipped stock of products are added to the value of the stock and carried forward.

Net realisable value signifies the estimated selling price in the ordinary course of business less costs necessarily to be incurred to make the sale.

Provision is made in the financial statements for obsolete and slow moving stock-in-trade based on management's best estimate.

## Notes to the Financial Statements for the year ended June 30, 2007

### 2.6 Trade debts

Trade debts are carried at original invoice amount less provision for impairment. Provision for impairment is based on a review of outstanding amounts at the balance sheet date. Bad debts are written off to the profit and loss account when identified.

### 2.7 Cash and cash equivalents

Cash and cash equivalents are carried in the balance sheet at cost. For the purposes of the cash flow statement, cash and cash equivalents include cash in hand, balances with banks in current accounts and short-term finance.

### 2.8 Impairment

The carrying amounts of the Company's assets are reviewed at each balance sheet date to determine whether there is any indication of impairment loss. If any such indication exists the asset's recoverable amount is estimated in order to determine the extent of impairment loss, if any. Impairment losses are recognised as an expense in the profit and loss account.

### 2.9 Provisions

Provisions are recognised when the Company has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation and a reliable estimate of the amount can be made. Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate.

### 2.10 Trade and other payables

Short-term liabilities for trade and other payables are recognised initially at fair value and subsequently carried at amortised cost.

### 2.11 Taxation

#### Current

Provision for current taxation is based on taxable income at the current rate of taxation after taking into account tax credits and rebates available, if any. The charge for current taxation also includes adjustments where necessary, relating to prior years which arise from assessments framed/finished during the year.

#### Deferred

Deferred taxation is recognised on all temporary differences between the carrying amounts for financial reporting purposes and the amounts used for taxation purposes. A net deferred tax asset is recognised to the extent that it is probable that future taxable profits will be available against which the asset can be utilised.

## Notes to the Financial Statements for the year ended June 30, 2007

### 2.12 Liabilities against assets subject to finance lease

Liabilities against assets subject to finance lease are accounted for at the net present value of minimum payments under the lease arrangements.

Finance charges under lease arrangements are allocated to periods during the lease term so as to produce a constant periodic rate of financial cost on the remaining balance of principal liability for each period.

### 2.13 Dividend distribution

Dividend distribution to the Company's shareholders is recognised as a liability in the financial statements in the period in which such dividends are declared by the Company.

### 2.14 Revenue recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be measured reliably. Revenue is measured at the fair value of consideration received or receivable on the following basis:

- Sales are recorded on dispatch of goods to customers.

- Non-level retail income and other revenue (including franchise fee) is recognised on an accrual basis.

- Dividend income is recognised when the Company's right to receive the dividend is established.

### 2.15 Operating leases

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases are charged to the profit and loss account on a straight-line basis over the period of the lease.

### 2.16 Staff retirement benefits

Except for certain expatriates for whom benefits are provided by membership of their respective Shell retirement benefit funds, staff retirement benefits include:

- 1) Approved funded gratuity schemes for management and unionised staff and contributory pension scheme for management and non-contributory pension scheme for unionised staff. Contributions are made to these schemes on the basis of actuarial recommendations. The actuarial valuations are carried out using the Projected Unit Credit Method. Actuarial gains and losses are amortised over the expected future service of the current members;

- 2) Approved contributory provident funds for all employees; and

- 3) Unfunded post retirement medical benefits for all management staff. Annual provision is made in the financial statements for this scheme based on actuarial recommendations. Actuarial gains and losses are amortised over the expected future service of the current employees.

## Notes to the Financial Statements for the year ended June 30, 2007

2.16 Retirement benefits are payable to staff on completion of prescribed qualifying periods of service under these schemes.

### 2.17 Employees' compensated absences

The Company accounts for the liability in respect of employees' compensated absences in the year in which these are earned. Provision to cover the obligation under this scheme is made based on the current leave entitlements of the employees and by using the current salary levels of employees.

### 2.18 Foreign currencies

Transactions in foreign currencies are accounted for in Pakistani Rupees at the rates prevailing on the date of transaction. Monetary assets and liabilities in foreign currencies are translated into Rupees at the rates of exchange which approximate those prevailing at the balance sheet date. Exchange differences are taken to the profit and loss account.

### 2.19 Financial instruments

Financial instruments carried on the balance sheet include investments, loans and advances, deposits, trade debts, other receivables, cash and bank balances, liabilities against assets subject to finance leases, short-term financing facilities under mark-up arrangements, short-term loans, trade and other payables and make-up accrued. At the time of initial recognition, all the financial assets and liabilities are measured at cost, which is the fair value of consideration given or received for it. The carrying amount of the assets is reviewed at each balance sheet date to determine whether there is any indication of impairment of any asset or a group of assets. If such indication exists, the recoverable amount of such assets is estimated and the impairment loss is recognised in the profit and loss account.

### 2.20 Offsetting

Financial assets and liabilities are offset when the Company has a legally enforceable right to offset and intends to settle either on a net basis or to realise the asset or settle the liability simultaneously.

### 2.21 Functional and presentation currency

Items included in the financial statements are measured using the currency of the primary economic environment in which the Company operates. The financial statements are presented in Pakistani Rupees, which is the Company's functional and presentation currency.

## 3. PROPERTY, PLANT AND EQUIPMENT

Yangible	5,008,463
Operating fixed assets	3,065,265
Capital work-in-progress	6,560,808
Intangible assets	19,185
	6,579,993
	5,728,075

Note: 2006  
2007  
(Rupees '000)

## 3.1 The following is a statement of operating tangible and intangible fixed assets:

	Year ended June 30, 2007														Total costs		Total operating fixed assets	Intangible assets	
	Freehold land	Leasehold land	Buildings on freehold land	Buildings on leasehold land	Tools and plant	Motor machinery	Allowable using plant	Life	Drainage pumps	Lifting and hoisting equipment	Electrical, mechanical and fire fighting equipment	Furniture, office equipment and other assets	Computer software	Motor vehicles	Plant and machinery	Motor vehicles			
- Rupees '000 -																			
<b>At July 1, 2006</b>																			
Cost	19,135	41,528	104,218	2,840,932	1,480,213	232,974	29,293	6,181	1,291,488	198,270	1,441,410	1,158,488	334,016	84,202	182,371	287,243	9,884,490	291,120	
Accumulated depreciation / amortisation	-	33,460	23,420	548,294	729,427	188,211	36,347	-	4,788	709,472	148,671	471,137	781,808	218,929	72,228	48,448	207,045	4,844,227	243,236
Net book value	19,135	8,068	80,798	2,312,638	750,786	44,763	9,946	6,181	582,016	49,798	1,292,739	687,351	115,087	11,974	133,923	238,795	9,677,263	67,884	
<b>Year ended June 30, 2007</b>																			
Opening net book value	19,135	8,068	80,798	2,312,638	750,786	44,763	9,946	6,181	582,016	49,798	1,292,739	687,351	115,087	11,974	133,923	238,795	9,677,263	67,884	
Additions	-	-	-	256,121	79,137	5	1,146	-	89,489	66,347	443,254	708,738	1,248	-	59	28	26,840	1,183,941	-
Disposal	-	-	-	2,816	1,144	1,093	-	-	92,098	5,799	5,154	2,071	-	-	-	-	14,617	135,817	16,102
Cost	-	-	-	2,816	1,144	1,093	-	-	92,098	5,799	5,154	2,071	-	-	-	-	14,617	135,817	16,102
Depreciation	-	-	-	2,727	1,247	445	-	-	40,788	4,711	3,059	1,120	-	-	-	-	14,562	89,233	1,779
Depreciation / amortisation charge for the year	-	3,000	1,714	148,483	48,989	3,820	1,048	294	38,860	11,829	110,846	134,428	4,580	4,014	14,807	33,011	878,295	10,276	
Closing net book value	19,135	34,292	1,178	2,461,121	799,775	48,583	11,000	6,475	620,875	61,627	1,403,585	821,779	119,667	16,988	148,730	271,806	9,944,558	78,160	
<b>At June 30, 2007</b>																			
Cost	19,135	41,528	104,218	3,114,343	1,579,186	233,887	40,519	6,181	1,291,669	209,638	1,878,708	1,363,139	337,264	84,202	182,922	239,229	10,071,836	291,041	
Accumulated depreciation / amortisation	-	36,460	24,220	1,022,846	788,449	192,036	37,400	-	4,879	724,492	179,329	728,047	719,248	225,289	74,209	63,125	237,712	5,088,221	243,836
Net book value	19,135	5,068	80,000	2,091,497	790,737	41,851	13,119	6,181	566,677	38,147	1,149,311	644,891	112,015	9,993	108,717	171,513	9,833,615	67,205	
Depreciation rate % per annum	-	5	2.80	5	4	5	4.67	6.67	6.67	6.67	5 to 28	5 to 18	5 to 28	33.33	25	5	28	30	30
- Rupees '000 -																			
<b>At July 1, 2006</b>																			
Cost	19,135	41,528	104,218	2,420,278	1,458,248	222,288	29,293	6,181	1,291,488	217,274	1,231,206	1,203,090	334,990	89,206	151,278	289,265	9,702,220	287,287	
Accumulated depreciation / amortisation	-	35,220	25,120	729,821	479,887	181,421	36,427	-	4,788	709,472	179,200	228,047	719,248	218,929	72,228	48,448	207,045	4,844,227	243,236
Net book value	19,135	6,308	79,098	1,690,457	978,361	40,867	16,866	6,181	582,016	47,792	1,051,964	974,843	115,742	16,277	79,050	240,817	9,497,993	44,051	
<b>Year ended June 30, 2006</b>																			
Opening net book value	19,135	6,308	79,098	1,690,457	978,361	40,867	16,866	6,181	582,016	47,792	1,051,964	974,843	115,742	16,277	79,050	240,817	9,497,993	44,051	
Additions	-	-	-	252,827	41,414	8,884	-	-	104,871	18,191	307,006	82,290	11,386	16,436	1,083	26,840	79,716	23,024	-
Disposal	-	-	-	17,423	181	-	-	-	-	37,749	900	882	-	-	-	-	37,840	80,348	-
Cost	-	-	-	17,423	181	-	-	-	37,749	900	882	-	-	-	-	-	37,840	80,348	-
Depreciation	-	-	-	7,833	59	-	-	-	30,541	399	229	399	-	-	-	-	20,293	74,905	-
Depreciation / amortisation charge for the year	-	3,000	3,429	126,465	41,433	6,085	1,910	695	78,288	12,427	95,421	189,220	21,999	3,286	14,818	36,291	635,720	12,268	
Closing net book value	19,135	29,028	82,527	1,816,882	1,019,794	46,952	18,776	6,876	660,304	60,219	1,147,385	1,164,143	137,741	19,563	93,868	277,108	9,633,713	56,319	
<b>At June 30, 2006</b>																			
Cost	19,135	41,528	104,218	2,640,932	1,560,223	233,874	29,293	6,181	1,291,488	198,270	1,441,410	1,158,488	334,016	84,202	182,371	287,243	9,884,490	291,120	
Accumulated depreciation / amortisation	-	33,460	23,420	548,294	729,427	188,211	36,347	-	4,788	709,472	148,671	471,137	781,808	218,929	72,228	48,448	207,045	4,844,227	243,236
Net book value	19,135	8,068	80,798	2,092,638	750,786	44,763	9,946	6,181	582,016	49,798	1,292,739	687,351	115,087	11,974	133,923	238,795	9,677,263	67,884	
Depreciation rate % per annum	-	5	2.80	5	4	5	4.67	6.67	6.67	6.67	5 to 28	5 to 18	5 to 28	33.33	25	5	28	30	30



## Notes to the Financial Statements for the year ended June 30, 2007

3.2 The depreciation and amortisation charge for the year has been allocated as follows:

Note	2007	2006
	(Rupees '000)	(Rupees '000)
Cost of products sold	13,890	16,605
Administrative and marketing expenses		
- Depreciation - tangible assets	544,406	639,132
- Amortisation - intangible assets	10,378	12,068
	<u>574,784</u>	<u>651,200</u>
	<u>588,674</u>	<u>667,805</u>

3.3 Company assets include tanks and dispensing pumps having a cost of Rs 788,981 million (2006: Rs 699,659 million) which have been installed at dealer sites. Due to the significant number of dealers involved, the particulars of the assets not in the possession of the Company as required by the Fourth Schedule to the Companies Ordinance, 1984 have not been disclosed here.

3.4 The following assets with book value exceeding Rs 50,000 were disposed of during the year:

	Cost	Accumulated Depreciation	Book Value	Mode of Disposal	Particulars of Buyers
	(Rupees '000)	(Rupees '000)	(Rupees '000)		
Tanks and pipelines	622	315	307	55	Press Advertisement M/V Gulzar & Company, Karachi
Dispensing pumps	48,312	21,669	26,643	1,226	Press Advertisement M/V Gulzar & Company, Karachi
Building stock and vehicles	795	461	344	497	Company Policy House Khan (Employee)
	795	585	210	585	Trailer Ather Galax, Karachi
	795	699	196	578	Trailer Ather Galax, Karachi
	795	517	278	477	Company Policy Koshif Rashid (Employee)
Assets held under Finance Lease					
Vehicles	324	13	311	402	Company Policy Saleem Butt (Ex-Executive)
	879	18	861	877	Insurance Claim BRU General Insurance Company Limited
	382	13	370	376	Company Policy Saleem Perveen (Employee)
	1,178	648	530	727	Trailer Mubayat Khan, Karachi
	384	107	287	376	Company Policy Tariq Saeed (Executive)

## Notes to the Financial Statements for the year ended June 30, 2007

	2007	2006
	(Rupees '000)	(Rupees '000)
3.5 Capital work-in-progress		
Buildings on leasehold land	145,968	130,458
Tanks and pipelines	82,438	74,462
Plant and machinery	1,641	1,646
Air-conditioning plant	162	162
Dispensing pumps	9,292	5,485
Building stock and vehicles	106,656	64,050
Electrical, mechanical and fire fighting equipment	493,802	244,321
Furniture, office equipment and other assets	38,376	37,959
Computer accessories	111	1,847
Computer software and consultancy costs	6,356	8,462
Capital stores and spares	181,063	112,871
	<u>1,064,265</u>	<u>681,723</u>

### 4. LONG-TERM INVESTMENTS

	2007	2006
	Amount (Rupees '000)	Amount (Rupees '000)
Note	Percentage Holding	Percentage Holding
Others - held as available for sale - at cost		
Non-trading subsidiaries	4.1	100
Arabian Sea Country Club Limited		1
500,000 (2006: 500,000) ordinary shares of Rs 10 each		
	-	5,000
Investment in associates - unquoted		
Pak Arab Pipeline Company Limited (PAPCO) 18,720,000 (2006: 18,720,000) ordinary shares of Rs 100 each	4.2	26
		2,010,534
		<u>2,015,535</u>
		1,971,884
		<u>1,921,885</u>

4.1 Investments in non-trading subsidiaries consist of:

- Shell Pakistan Provident Trust (Private) Limited - 2 (2006: 2) fully paid ordinary shares of Rs 100 each.

- Shell Pakistan Pension Trust (Private) Limited - 2 (2006: 2) fully paid ordinary shares of Rs 100 each.

The subsidiaries have not commenced operations to date and the Company is in the process of liquidating these companies (as disclosed in note 1).

## Notes to the Financial Statements for the year ended June 30, 2007

Note	2007 (Rupees '000)	2006 (Revised) (Rupees '000)
<b>4.2 Movement of investment in associate</b>		
Beginning of the year	1,916,884	1,876,194
Share of profits	188,231	62,535
Share of taxation	(65,981)	(18,962)
Dividend received	(28,600)	(2,883)
End of the year	<b>2,010,534</b>	<b>1,916,884</b>

The summarised financial information of the Pak Arab Pipeline Company Limited (PAPCL), based on the financial statements for the year ended June 30, 2007, is as follows:

Note	2007 (Rupees '000)	2006 (Rupees '000)
Total assets	<b>24,631,263</b>	<b>26,512,697</b>
Total liabilities	<b>16,713,448</b>	<b>19,081,046</b>
Revenues	<b>4,352,199</b>	<b>3,957,388</b>
Profit after taxation	<b>596,164</b>	<b>220,559</b>

### 5. LONG-TERM LOANS AND ADVANCES - Considered good

Due from Directors Less: Receivable within one year	11	1,303 (680)	-
Due from Executives Less: Receivable within one year	11	69,971 (30,532)	59,776 (26,511)
Due from Employees Less: Receivable within one year	11	39,439	33,265
Advances to contractors	5.2	34,244 (11,508)	43,826 (14,659)
		22,736	29,167
		119,781	77,208
		<b>182,579</b>	<b>139,640</b>

## Notes to the Financial Statements for the year ended June 30, 2007

### Reconciliation of loans and advances (long-term and short-term)

	2007 (Rupees '000)		2006 (Rupees '000)	
	Directors	Executives	Directors	Executives
Opening balance	-	59,776	199	32,317
Disbursements	4,800	50,255	-	58,081
Repayments	3,497	40,060	199	30,622
Closing balance	<b>1,303</b>	<b>69,971</b>	<b>-</b>	<b>59,776</b>

5.1 Loans to staff are unsecured and are given for housing, purchase of motor cars/motorcycles and for general purpose in accordance with the Company's policy and are repayable over a period of two to five years. Interest is charged on loans given for housing and purchase of motor cars at 1% per annum.

The maximum aggregate amounts due from the Chief Executive, Directors and Executives at the end of any month during the year were Rs Nil, Rs 2,997 million and Rs 69,971 million respectively (2006: Rs Nil, Rs 0,166 million and Rs 59,776 million).

5.2 These represent advances in respect of various Company operated outlets which are primarily given in the form of petroleum products for meeting the working capital requirements of these sites.

### 6. LONG-TERM DEPOSITS AND PREPAYMENTS

	2007 (Rupees '000)		2006 (Restated) (Rupees '000)	
Deposits	29,390	28,466		
Prepayments	81,979	81,979		
	<b>110,994</b>	<b>110,445</b>		

### 7. DEFERRED TAXATION - NET

This is composed of the following:

Taxable temporary difference arising in respect of

- accelerated tax depreciation
- investment in associate

Deductible temporary difference arising in respect of

- short-term provisions
- carry forward tax losses
- add backs to taxable income expected to be reversed in future periods

	2007 (Rupees '000)		2006 (Rupees '000)	
	481,305	246,566		
	13,853	2,245		
	<b>(383,978)</b>	<b>(119,159)</b>		
	<b>(384,799)</b>	<b>-</b>		
	<b>(77,348)</b>	<b>(77,348)</b>		
	<b>(280,967)</b>	<b>52,304</b>		

7.1 The Company has an aggregate amount of Rs 1,099,426 million in respect of unabsorbed tax losses as at June 30, 2007 on which the Company has recognised deferred tax debit balances amounting to Rs 384,799 million.

## Notes to the Financial Statements for the year ended June 30, 2007

	Note	2007	2006
		(Rupees '000)	(Rupees '000)
<b>8. STORES AND SPARES</b>			
Stores		34,755	31,480
Spares		1,409	3,263
Less: Provision for obsolete stores		(5,878)	(5,878)
		<u>30,286</u>	<u>28,865</u>
<b>9. STOCK-IN-TRADE</b>			
Raw and packing materials		581,580	552,963
Finished goods		3,706,394	4,119,762
Less: Provision for obsolete stock		(3,962,799)	(5,313,880)
White Oil Pipeline	9.1	7,669,193	9,433,642
Less: Provision for impairment		(6,719)	(6,719)
		<u>8,344,054</u>	<u>9,979,866</u>

9.1 Stock in White Oil Pipeline includes 65,167 MT (2006: 65,167 MT) in respect of initial fill.

	Note	2007	2006
		(Rupees '000)	(Rupees '000)
<b>10. TRADE DEBTS</b>			
Considered good		304,355	213,807
Less: Secured		(4,275,197)	(5,017,920)
Unsecured	10.1	4,879,552	5,231,727
		817,173	234,784
Considered doubtful		5,096,725	5,466,511
Less: Provision for impairment	10.2	(317,173)	(234,784)
		<u>4,879,552</u>	<u>5,231,727</u>

10.1 This includes amounts due from other related parties of the year end amounting to Rs 953,968 million (2006: Rs 1,190,193 million). Particulars of the amounts due from other related parties are as follows:

	Note	2007	2006
		(Rupees '000)	(Rupees '000)
Shell Aviation Limited		946,084	1,187,893
Pakistan Railway Limited		-	2,300
Shell Gas UPC (Pakistan) Limited		4,690	-
Shell Development & Offshore Pakistan		(3,194)	-
		<u>953,968</u>	<u>1,190,193</u>

## Notes to the Financial Statements for the year ended June 30, 2007

	Note	2007	2006
		(Rupees '000)	(Rupees '000)
<b>10.2 Provision for Impairment</b>			
Balance at July 1		234,784	76,874
Provision made during the year	26	283,389	(171,026)
Amount reversed during the year	28	-	(13,114)
Balance at June 30		<u>517,173</u>	<u>234,784</u>
<b>11. LOANS AND ADVANCES - Considered good</b>			
Loans due from			
Directors	5	680	-
Executives	5	30,532	26,511
Employees	5	11,508	14,659
		<u>42,720</u>	<u>41,170</u>
Advances to			
Executives		-	451
Employees		-	200
		<u>-</u>	<u>651</u>
		<u>42,720</u>	<u>41,821</u>

The maximum aggregate amount of advances due from the Chief Executive, Directors and Executives at the end of any month during the year were Rs Nil, Rs 167 thousand and Rs 234 thousand respectively (2006: Rs 900 thousand, Rs Nil and Rs 451 thousand).

	Note	2007	2006
		(Rupees '000)	(Rupees '000)
<b>12. TRADE DEBITS AND SHORT-TERM PREPAYMENTS</b>			
Balances with statutory authorities			
Customs duty		47,937	93,859
Excise duty		3,133	5,447
		<u>51,070</u>	<u>99,306</u>
Short-term prepayments		89,169	68,011
		<u>140,239</u>	<u>167,317</u>

	Note	2007	2006
		(Rupees '000)	(Rupees '000)
<b>13. OTHER RECEIVABLES</b>			
Excise and customs duties		197,343	158,538
Price differential on imported purchases	13.1	293,733	295,733
Price differential claim	13.2	3,391,837	2,465,627
Due from related parties		123,994	79,076
Advances to suppliers		38,017	25,030
Hand freight equalisation mechanism		450,009	98,463
Staff retirement benefit schemes	32.1.12	197,174	113,133
Make-up receivable on short-term deposits		291	390
Salaries		1,267,855	716,930
Workers' profit participation fund		4,963	532
Others	13.3	11,260	21,285
		<u>5,978,565</u>	<u>3,974,737</u>
Less: Provision for impairment		(7,802)	(13,194)
		<u>5,970,763</u>	<u>3,961,541</u>

## Notes to the Financial Statements for the year ended June 30, 2007

13.1 This represents amount receivable on account of price differential on imports and the secondary price on direct and retail sales during the period 1990-2002.

13.2 This represents claims for price differential receivable from the Government of Pakistan (GoP). From time to time the GoP agrees to subsidize the petroleum prices by restricting the increase in prices of various petroleum products in order to reduce the burden of rising oil prices on the end consumers. The Company, together with other oil marketing companies, is actively pursuing the matter with the concerned ministries for early settlement of the above claims.

### 13.3 Workers' profit participation fund

	2007	2006
Balance at July 1	532	21,492
Allocation for the year	(15,569)	(246,390)
Add: Amount received	(15,037)	(224,898)
Less: Amount paid	20,000	(24,570)
Balance at June 30	4,963	250,000
		532

### 14. CASH AND BANK BALANCES

With banks on interest bearing current accounts

Cash in hand	770,408	940,472
	46,123	60,725
	814,530	981,197

14.1 Current accounts with banks carry interest ranging from 0.7 % to 5.5 % per annum (2006: 0.7 % to 5 % per annum).

14.2 Included in cash and bank balances is an amount of Rs 44,260 million (2006: Rs 45,553 million) in respect of contributions received for Earthquake Relief Fund.

### 15. LIABILITIES AGAINST ASSETS SUBJECT TO FINANCE LEASE

The Company has entered into lease agreements with various leasing companies for lease of motor vehicles including transport vans and lorries/trucks and Compressed Natural Gas (CNG) equipment. The liability under these agreements are payable by the year 2010 and is subject to finance charge at rates ranging from 5.50 % to 15.03 % per annum (2006: 5.50 % to 15.03 % per annum). An additional charge of 20% is also leviable on overdue rentals.

The Company intends to exercise its options to purchase the leased assets for Rs 1.01 million (2006: Rs. 0.422 million) upon completion of the lease period.

The amount of future payments for the finance lease and the period in which these payments will become due are as follows:

## Notes to the Financial Statements for the year ended June 30, 2007

Year	2007	2006
		(Rupees '000)
2006 - 2007	-	31,059
2007 - 2008	33,993	7,075
2008 - 2009	341	2,489
2009 - 2010	593	167
	34,927	40,790
Less: Finance charge not due	(1,677)	(7,291)
Present value of minimum lease payments	33,250	33,499
Less: Current maturity shown under current liabilities	(33,203)	(26,480)
	547	7,019

### 16. SHORT-TERM RUNNING FINANCES UTILISED UNDER MARKUP ARRANGEMENTS - Secured

Short-term running finance utilized under markup arrangements

	725,836	1,779,860
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The facilities for short-term running finances available from various banks aggregate to Rs 13,700 million (2006: Rs 7,395 million). The rates of markup range from Rs 0.2651 to Rs 0.2986 per Rs 1,000 per day (2006: Rs 0.2550 to Rs 0.2858 per Rs 1,000 per day). The purchase prices are payable on various dates by June 30, 2008. These arrangements are secured by hypothecation of the Company's stocks/trucks, trade debts and other receivables.

### 17. SHORT-TERM LOANS - Secured

The above loans have been obtained from various banks and carry markup at varying rates ranging from 9.16 % to 9.44 % per annum (2006: 9.06 % to 9.37 % per annum) and the loan amounts are payable on various dates by July 28, 2007. These loans are secured by hypothecation of the Company's stocks/trucks, trade debts and other receivables.

## Notes to the Financial Statements for the year ended June 30, 2007

Note	2007	2006
	(Rupees '000)	
<b>18. TRADE AND OTHER PAYABLES</b>		
Creditors	3,984,599	4,917,382
Bill payable	5,050,893	4,134,093
Oil marketing companies	287,703	304,288
Accrued liabilities	1,046,341	1,319,497
Excise and customs duties and development surcharge	725,951	715,408
Debtors' and contractor's security deposits	215,752	190,460
Provision for post retirement medical benefits	35,901	24,025
Workers' Welfare Fund	34,317	105,370
Undivided dividends	71,163	55,806
Payable to the Earthquake Relief Fund	44,360	45,553
Advances received from customers	327,328	-
Other liabilities	98,473	202,121
	<b>11,913,496</b>	<b>12,014,003</b>

18.1 Amounts due to related parties at the year end aggregated to Rs. 7,048,931 million (2006: Rs. 5,841,454 million). Particulars of the amount due to related parties are as follows:

Note	2007	2006
	(Rupees '000)	
Associate company	81,612	36,413
Other related parties	6,967,319	5,805,041
	<b>7,048,931</b>	<b>5,841,454</b>

18.2 The security deposits are non-interest bearing and are refundable on termination of contracts.

18.3 This includes Rs. 141 million (2006: Rs. 78,164 million) payable to the Government of Pakistan in respect of the initial fill of the Pak Arab Refinery Company Limited (PARCO) pipeline. Refer to note 22.1.2 for details in respect of the related contingent liability.

### 19. MAKE-UP ACCRUED

Note	2007	2006
	(Rupees '000)	
Makeup accrued on:		
- short-term currency finances utilized under mark-up arrangements	28,288	30,271
- short-term loans	103,292	46,764
	<b>131,580</b>	<b>77,035</b>

## Notes to the Financial Statements for the year ended June 30, 2007

2007	2006	
(Rupees '000)		
<b>20. ASSET RETIREMENT OBLIGATION</b>		
Balance as of July 1	98,320	31,946
Liabilities incurred	34,551	62,154
Liabilities settled	-	-
Accretion expense	5,623	4,180
Balance as of June 30	<b>138,494</b>	<b>98,320</b>
<b>21. SHARE CAPITAL</b>		
Authorised capital		
2007	2006	
(Number of shares)	(Number of shares)	Ordinary shares of Rs. 10 each
100,000,000	50,000,000	1,000,000

### Issued, subscribed and paid-up capital

2007	2006	Number of shares		2007	2006
		Issued or paid up	Total		
22,481,000	-	22,481,000	22,481,000	22,481,000	22,481,000
-	30,581,500	30,581,500	30,581,500	11,284,800	11,284,800
22,481,000	30,581,500	43,062,500	30,481,000	11,284,800	35,065,800
-	10,908,043	10,908,043	-	8,794,400	8,794,400
22,481,000	31,209,543	54,790,543	30,481,000	20,081,200	43,859,200
				43,859,200	43,859,200

21.1 The Shell Petroleum Company Limited, United Kingdom, a subsidiary of Royal Dutch Shell Plc., held 41,699,176 (2006: 33,359,341) ordinary shares of Rs 10 each at June 30, 2007.

### 22. CONTINGENCIES AND COMMITMENTS

#### 22.1 Contingencies

##### 22.1.1 Infrastructure fee

Through the Sindh Finance Act 1994, the Government of Sindh imposed a fee, for services rendered in respect of development and maintenance of infrastructure, on goods entering or leaving the Province from or for outside the Country through sea or air.

## Notes to the Financial Statements for the year ended June 30, 2007

The Company (SPL) and several others challenged the levy of the said infrastructure fee in constitutional petitions before the High Court of Sindh. However, certain amendments were made to the impugned legislation on three occasions during the pendency of the petitions. In 2001 the said "fee" was changed to a "tax". Consequently the petitions filed by SPL and others were dismissed by the High Court as having become infructuous.

Subsequently, SPL and others filed civil suits in the High Court of Sindh challenging the amending Ordinance. These suits were dismissed by a single Judge in October 2003, being aggrieved, SPL and others filed intra court appeals against the said Judgment on, inter alia, the ground that the import, export, customs duty and highways are exclusive Federal Subjects and therefore levy of the infrastructure tax/fee/cass by the Government of Sindh is ultra vius the Constitution. These appeals are currently pending adjudication.

In December 2006 the Government of Sindh changed the method of calculation of the infrastructure tax and based it on the weight, CIF value and distance covered by the goods rather than on cost of goods only.

The accumulated levy up to June 30, 2007 comes to Rs 699,836 million (2006: Rs 578,892 million). No provision has been made in these financial statements against the levy as SPL management expects a favourable outcome.

### 22.1.2 PARCO pipeline

The Ministry of Petroleum and Natural Resources (MOPNR) has made a claim relating to the loan arranged by the Government of Pakistan (GoP) to the Company to finance the initial fill of the PARCO Pipeline. MOPNR has calculated the Company's liability by applying the price prevailing on August 11, 2000 to the quantity of fuel supplied at the time of initial fill.

The Company maintains that its liability is limited only to the extent of Rs 78,164 million (2006: Rs 78,164 million) which has been fully paid in March 2007.

The claim if calculated on the August 11, 2000 price as indicated by MOPNR would amount to Rs 294 million. Based on legal advice obtained, the management is confident that its exposure in this respect amounted to Rs 78,164 million and consequently no provision has been made for the additional demand raised by MOPNR.

### 22.1.3 Others

The aggregate amount of other claims against the Company not acknowledged as debt as at June 30, 2007 were approximately Rs 533,570 million (2006: Rs 521,312 million).

### 22.2 Commitments

- Capital expenditure contracted for but not incurred as at June 30, 2007 amounted to approximately Rs. 276,964 million (2006: Rs 515,738 million).
- Commitments for rental of assets under operating lease agreements as at June 30, 2007 amounted to Rs 1,150,256 million (2006: Rs 589,997 million) payable as follows:

	2007	2006
	(Rupees '000)	
Not later than one year	41,669	23,822
Later than one year and not later than five years	173,097	103,901
Later than five years	935,490	642,274
	<u>1,150,256</u>	<u>589,997</u>

d) Post-dated cheques have been deposited with the Collector of Customs Port Qasim and Karachi Port Trust in accordance with the Customs Act 1969 as an indemnity to adequately discharge the liability for the duties and taxes leviable on imports, as required under the Finance Bill 2005. As at June 30, 2007 the value of these cheques amounts to Rs 4,820,228 million (2006: Rs 4,666,261 million). The maturity dates of these cheques extend to December 16, 2007.

	2007	2006
	(Rupees '000)	
<b>23. SALES</b>		
Gross sales	131,040,241	133,636,594
Less: Trade discounts and rebates	910,397	796,124
	<u>130,129,844</u>	<u>132,840,460</u>

	2007	2006
	(Rupees '000)	
<b>24. OTHER REVENUE</b>		
Licence/franchise fee charged to dealers	447,517	413,517

	2007	2006
	(Rupees '000)	
<b>25. COST OF PRODUCTS SOLD</b>		
Opening stock of raw and packing materials	552,963	495,827
Raw and packing materials purchased	3,840,629	3,267,297
Less: Closing stock of raw and packing materials	(581,580)	(552,963)
Raw and packing materials consumed	3,811,412	3,210,161
Add: Manufacturing expenses	119,487	94,868
Cost of products manufactured	3,930,899	3,305,029
Net-fuel retail purchases	136,953	173,339
Opening stock of finished products	9,426,923	6,112,340
Finished products purchased	88,073,996	92,181,578
Duties and taxes	14,757,635	15,015,708
Less: Closing stock of finished products	(7,665,474)	(9,426,923)
	<u>108,664,932</u>	<u>107,301,071</u>

## Notes to the Financial Statements for the year ended June 30, 2007

Notes	2007	2006
	(Rupees '000)	(Rupees '000)
<b>25.1 Duties and levies</b>		
Petroleum development levy	6,035,675	5,555,733
Cordons and excise duty	5,284,344	5,120,196
Inland freight equalization margin	3,401,640	4,301,528
Wharfage	35,976	38,251
	<b>14,757,635</b>	<b>15,015,708</b>
<b>34. ADMINISTRATIVE AND MARKETING EXPENSES</b>		
Salaries, wages and benefits	221,027	179,213
Staff training	5,349	3,462
Stores and materials	307	626
Fuel and power	14,945	14,273
Rent, taxes and utilities	9,111	10,478
Lease rentals and charges	416	129
Repairs and maintenance	13,494	6,384
Insurance	2,245	4,690
Traveling	34,542	22,989
Advertising and publicity	16,717	14,689
Technical services fee	539,682	452,904
Trade marks and manifestations licence fee	65,242	245,257
Legal and professional charges	40,365	15,232
Communication and stationery	63,014	122,771
Computer expenses	132,376	79,815
Depreciation - long life assets	544,406	639,132
Amortisation - intangible assets	10,378	12,068
Bad debts written off	834	26,601
Provision for impairment of trade debts	282,389	171,026
Others	-	20,376
	<b>2,006,899</b>	<b>2,042,115</b>
Less: Costs recovered under Service Level Agreement from related parties	(6,929)	(5,490)
	<b>1,999,970</b>	<b>2,036,625</b>
<b>26.1 Other charges</b>		
Auditors' remuneration	3,448	7,190
Loss on disposal of property, plant and equipment	15,505	-
Donations	17,691	42,401
	<b>36,644</b>	<b>49,791</b>
	<b>2,036,614</b>	<b>2,086,416</b>

## Notes to the Financial Statements for the year ended June 30, 2007

26.1 Auditors' remuneration	2007	2006
	(Rupees '000)	(Rupees '000)
Audit fee	1,800	1,600
Fee for substantiating inland freight equalization margin	344	762
Audit of Provision, Pension, Gratuity and Workers' Profit Participation Funds	125	125
Tax services	-	3,025
Special certifications, HSSE assurance audits and sundry advisory services	781	1,277
Out of pocket expenses	378	401
	<b>3,448</b>	<b>7,190</b>
<b>26.2 Interest of the Directors or their spouses in the donations made during the year is as follows:</b>		
<b>Names of interested Directors and nature of interest</b>		
Shell Unifine Trust (Shell House, 4, Ch. Khalifa-uz-Zaman Road, Karachi)	2,000	2,075
Mr. Qasim Durrani - Ex-Chairman Board of Trustees Mr. Zahid Javed Bin Akhbar - Trustee Chairman Board of Trustees Mr. Yasir Ali - Trustee Mr. Asif Siddiqi - Trustee (2006: Mr. Farooq Rahman - Chairman Board of Trustees Mr. Asif Siddiqi - Trustee Mr. Hameed Hameed - Trustee)	4,500	3,000
The Lighter Submarine Research Trust (37-C, Phase II, Sarnal Lane No. 4, DHA, Karachi)	4,300	4,600
Mr. Qasim Durrani - Ex-Trustee Mr. Zahid Javed Bin Akhbar - Trustee Mr. Hameed Hameed - Trustee (2006: Mr. Farooq Rahman - Trustee Mr. Farooq Rahman - Trustee)	100	1,600
The Kidney Centre Trust Graduate Training Institute (172/8, Bhaiji Sakhel Road, Karachi)	1,700	1,075
Mr. Qasim Durrani - Ex-Member, Board of Governors Mr. Zahid Javed Bin Akhbar - Member, Board of Governors (2006: Mr. Farooq Rahman - Member, Board of Governors)	750	-
The Aga Khan University Hospital (Parkside Road, Karachi)	900	-
Mr. Qasim Durrani - Ex-Member, The Resource Development Committee Mr. Zahid Javed Bin Akhbar - Member, The Resource Development Committee (2006: Mr. Farooq Rahman - Member, The Resource Development Committee)	-	-
Headman Welfare Foundation (P.O. Park Road, P.O. Malabar) Institute of Islamic Culture Trust (Room No. 402, Light House, Karachi)	-	-
(2006: Mr. Farooq Rahman - Secretary)	-	-
Society for Sustainable Development (Marathon Road, Northgate)	-	-
(2006: Mr. Farooq Rahman - Trustee)	-	-
505 Children's Village of Pakistan (Pareenqee Road, Lahore)	900	-
Mr. Manzoor H. Noon - Vice President (2006: Mr. Farooq Rahman - Member Executive Committee)	-	-

## Notes to the Financial Statements for the year ended June 30, 2007

Note	2007	2006
	[Rupees '000]	
<b>27. DISTRIBUTION EXPENSES</b>		
27.1 Salaries, wages and benefits	782,511	613,669
Staff training	18,333	8,072
Stores and materials	30,335	28,245
Fuel and power	64,553	73,108
Rent, taxes and utilities	332,112	211,732
Lease rentals and charges	2,085	3,223
Repairs and maintenance	235,246	162,491
Insurance	60,946	55,993
Traveling	159,413	134,846
Advertising and publicity	480,700	313,958
Legal and professional charges	3,517	35,823
Communication and stationary	21,536	17,985
Computer expenses	11,459	5,546
Storage and other charges	18,325	66,776
Others	21,888	41,270
	<u>2,213,259</u>	<u>1,772,837</u>
Less: Handling and storage charges recovered	(28,197)	(5,121)
	<u>1,181,493</u>	<u>989,263</u>
Secondary transportation expenses	<u>3,266,555</u>	<u>2,710,779</u>

27.1 Salaries, wages and benefits include Rs 92.626 million (2006: Rs 81.716 million) in respect of staff retirement benefits.

## 28. OTHER OPERATING INCOME

Note	2007	2006
	[Rupees '000]	
Income from financial assets / Balances	173,580	77,286
Liabilities no longer payable within back	-	251
Dividend income from Arabian Sea Country Club Limited	5,708	10,722
Mark-up on short-term deposits	2,246	826
Mark-up on delayed payments	-	-
Income from non-financial assets	-	13,116
Reversal of provision for impairment of trade debts	-	2,074
Insurance commission	7,902	17,150
Scrap sales	-	23,253
Profit on disposal of property, plant and equipment	25,886	14,003
Sundry	<u>215,322</u>	<u>158,681</u>

## Notes to the Financial Statements for the year ended June 30, 2007

2007	2006	
[Rupees '000]		
<b>29. FINANCE COST</b>		
Bank charges	85,539	71,453
Interest paid to credit customers for early payments	4,913	8,804
Mark-up on short-term running finances and short-term loans	784,321	266,057
Finance charge on liabilities against assets subject to finance lease	3,335	4,699
Exchange loss	31,821	46,976
	<u>909,919</u>	<u>398,009</u>
<b>30. TAXATION</b>		
Current	89,779	1,461,713
- for the year	(84,432)	-
- for prior periods	(333,270)	31,347
Deferred	<u>(327,923)</u>	<u>1,493,060</u>
<b>30.1 Relationship between tax expense and accounting profit</b>		
Accounting profit before taxation (including share of associate)	256,486	4,596,611
Tax rate	35%	35%
Tax on accounting profit	89,779	1,608,814
Tax effect of differences relating to excess perquisites	-	11,105
Tax effect of lower tax on certain income of the Company	(340,706)	(134,366)
Reversal in respect of prior years	(84,432)	-
Tax on share of profit of associate	11,408	2,035
Others	(4,163)	5,472
Tax expense for the current year	<u>(327,923)</u>	<u>1,493,060</u>
<b>31. EARNINGS PER SHARE</b>		
There is no dilutive effect on the basic earnings per share of the Company, which is based on:		
2007	2006	
[Rupees '000]		
Profit after taxation	706,659	3,147,124
No. of Shares		
Average number of ordinary shares in issue during the year	54,790,313	54,790,313
Earnings per share	<u>12.90</u>	<u>57.44</u>



## Notes to the Financial Statements for the year ended June 30, 2007

### 32. STAFF RETIREMENT BENEFIT SCHEMES

#### 32.1 Pension & Gratuity

As mentioned in note 2.16, the Company operates funded gratuity and pension schemes for all its employees. Contributions are made to these schemes on the basis of actuarial recommendations. The latest actuarial valuation was carried out as at June 30, 2007 using the Projected Unit Credit Method.

The information provided in notes 32.1.1 to 32.1.10 has been obtained from the actuarial valuations carried out as at June 30, 2007.

#### 32.1.1 Actuarial assumptions:

The following significant assumptions were used in the valuation of these schemes:

	2007	2006
- Expected long-term rate of increase in salary level	8.00	8.66
- Discount rate	11.00	10.78
- Expected long-term rate of interest	11.00	5.50

#### 32.1.2 Amount recognised in the balance sheet

	2007				2006					
	Management Pension	Non-Management Pension	Total Pension	Gratuity	Management Pension	Non-Management Pension	Total Pension	Gratuity		
Fair value of plan assets	1,213,336	83,631	8,844	60,388	1,371,199	1,099,833	88,789	6,376	89,375	1,240,238
Less: Present value of defined benefit obligations	(1,118,297)	(148,148)	-	(871,281)	(1,287,232)	(1,093,681)	(138,141)	(6)	(137,871)	(1,197,178)
Surplus / (deficit)	105,039	(64,517)	8,844	53,607	83,969	97,771	149,332	6,374	31,202	48,157
Unrecognised past service cost	-	-	-	1,096	-	-	-	-	-	-
Actuarial (gain) / (loss) to be recognised in future periods in accordance with the Company's accounting policy	(34,823)	(79,343)	-	(112,686)	34,821	5,986	68,375	-	(17,388)	57,473
Amount in respect of self refinancing benefit scheme	88,818	13,878	8,844	17,612	110,882	63,777	38,223	6,314	13,314	38,436

## Notes to the Financial Statements for the year ended June 30, 2007

### 32.1.3 Movement in the present value of defined benefit obligation

	2007				2006					
	Management Pension	Non-Management Pension	Total Pension	Gratuity	Management Pension	Non-Management Pension	Total Pension	Gratuity		
Present value of obligation as at July 1	1,058,863	138,141	4	37,471	1,197,178	958,328	112,582	4	28,513	1,358,027
Current service cost	64,839	14,188	-	1,815	81,363	56,178	12,130	-	1,456	68,794
Interest cost	104,972	12,281	-	3,088	123,340	103,806	12,092	-	3,189	119,281
Benefits paid	(77,462)	(10,719)	-	(800)	(119,690)	(84,918)	(18,039)	(1)	(2,346)	(17,336)
Past service cost	-	-	-	1,496	1,496	-	-	-	-	-
Actuarial (gain) / (loss) on obligation	(14,143)	11,347	(4)	(1,488)	(3,668)	(1,536)	35,457	(2)	(2,871)	15,602
Present value of obligation as at June 30	1,119,297	148,148	-	81,781	1,387,232	1,099,833	139,141	4	27,871	1,297,178

### 32.1.4 Movement in the fair value of plan assets

	2007				2006					
	Management Pension	Non-Management Pension	Total Pension	Gratuity	Management Pension	Non-Management Pension	Total Pension	Gratuity		
Total plan assets as at July 1	1,238,833	89,789	6,323	46,123	1,384,233	997,338	68,622	6,624	54,232	1,499,244
Deposited return on plan assets	112,130	8,871	793	6,381	138,085	113,475	7,540	773	6,297	128,244
Contribution by the company	61,937	17,333	-	949	79,669	69,828	10,044	-	648	71,279
Contribution by the employees	8,726	-	-	-	8,726	5,826	-	-	-	5,826
Benefits paid	(175,442)	(10,713)	-	(800)	(119,690)	(84,918)	(18,039)	(1)	(2,344)	(17,336)
Inter fund transfer	-	-	-	1000	330	-	-	-	-	-
Actuarial (gain) / (loss) on plan assets	18,138	369	(149)	(404)	18,099	(2,472)	21,673	(674)	82	18,171
Total plan assets as at June 30	1,318,236	88,631	6,844	65,688	1,487,189	1,099,833	89,789	6,320	59,173	1,248,238

## Notes to the Financial Statements for the year ended June 30, 2007

### 32.1.5 Amount recognised in the profit and loss account

	2007				2006			
	Management Pension	NonManagement Pension	Total Pension	Shareability	Management Pension	NonManagement Pension	Total Pension	Shareability
Current service cost	48,859	14,138	62,997	1,315	56,178	12,130	-	1,485
Interest cost	104,873	13,281	118,154	3,989	108,862	12,092	-	3,189
Expected return on plan assets	(113,156)	(8,871)	(122,027)	(7,043)	(120,478)	(7,240)	(772)	(8,257)
Actual (loss) / gain recognised during the year	833	3,796	4,629	(1,454)	287	3,090	879	(1,184)
Employee contributions	(9,756)	-	(9,756)	(8,850)	-	-	-	(8,850)
Expense / (income) for the year	47,209	20,228	67,437	(8,211)	48,022	20,072	104	(2,761)
Actual return on plan assets	122,343	6,221	128,564	8,837	118,805	93,182	(1,000)	6,329
								146,025

### 32.1.6 Movement in the asset / (liability) recognized in the balance sheet

	2007				2006			
	Management Pension	NonManagement Pension	Total Pension	Shareability	Management Pension	NonManagement Pension	Total Pension	Shareability
Balance at July 1	60,777	36,633	97,410	13,314	60,899	36,633	97,532	9,899
Net (charge) / credit for the year	(47,394)	(22,324)	(69,718)	(4,321)	(46,348)	(22,472)	(68,820)	(2,567)
Contributions by the Company	61,937	17,333	79,270	840	62,878	18,044	80,922	648
Transfer to other funds	-	-	-	(2,083)	-	-	-	-
Asset in respect of self retirement benefit schemes	66,416	18,616	85,032	17,616	67,777	20,023	87,800	13,314
Current account balance with funds	37,833	17,374	55,207	(7,881)	34,956	18,858	53,814	3,422
Balance in respect of recorded asset	117,833	44,390	162,223	(15,546)	102,733	48,881	151,614	(9,836)
	100,939	36,822	137,761	12,846	104,399	34,924	139,323	10,043

## Notes to the Financial Statements for the year ended June 30, 2007

### 32.1.7 Plan assets comprised of the following

	2007				2006			
	Management Pension	NonManagement Pension	Total Pension	Shareability	Management Pension	NonManagement Pension	Total Pension	Shareability
Debtless Saving Certificate (DSC)	447,356	13,123	460,479	28,823	281,424	921,459	32,050	2,199
Other (PFR/PTC) etc	126,846	34,814	161,660	-	156,130	28,823	17,420	2,249
Fixed Deposit	48,890	36,449	85,339	-	91,743	46,528	19,420	-
Cash	498,178	37,124	535,302	456,743	67,217	1,227	2,229	1
Residual and (provident)	(22,723)	(17,807)	(40,530)	(3,372)	(34,046)	(166)	(16,646)	(1,87)
	1,017,536	63,681	1,081,217	66,196	1,077,157	1,389,853	87,797	6,320
								1,240,328

### 32.1.8 Five year data on surplus / deficit of the plan and experience adjustments

	2007				2006				2005				2004				2003			
	Management Pension	NonManagement Pension	Total Pension	Shareability	Management Pension	NonManagement Pension	Total Pension	Shareability	Management Pension	NonManagement Pension	Total Pension	Shareability	Management Pension	NonManagement Pension	Total Pension	Shareability	Management Pension	NonManagement Pension	Total Pension	Shareability
Debtless Saving Certificate (DSC)	33%	14%	46%	60%	31%	83%	37%	34%	142%	64%										
Other (PFR/PTC) etc	11%	20%	32%	0%	11%	26	19%	34%	0%	4%										
Fixed Deposit	8%	23%	31%	0%	7%	4%	22%	0%	0%	0%										
Cash	34%	44%	49%	30%	38%	9%	1%	34%	0%	7%										
Residual and (provident)	(2%)	(22%)	(24%)	(9%)	(4%)	(1%)	(2%)	(2%)	(62%)	(6%)										
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%										
Present value of defined benefit obligation	1,387,033	1,197,176	2,584,209	923,971	1,271,199	1,656,257	3,327,456	1,110,649	913,289	961,688										
Surplus	83,928	48,127	132,055	18,128	135,210															
Experience adjustments	-	-	-	-	-	-	-	-	-	-										
Loss on obligations	1	2	3	7	0															
Gain / (Loss) on plan assets	1	1	2	0	2				2	2										

## Notes to the Financial Statements for the year ended June 30, 2007

32.1.9 The expected return on plan assets was taken as 11%, which is representative of yields on long-term Government bonds and term deposits with banks. Due to the increased volatility in the equity prices in recent months, there is no clear indication of return on equity. It is therefore assumed that the yield on equity matches that on debt.

32.1.10 Expected contributions to the above scheme for the year ending June 30, 2008 is Rs 84 million.

32.1.11 The balances due from / payable to the funds are interest free and repayable on demand.

32.1.12 The breakup of balances receivable from staff retirement benefit schemes is:

	2007	2006
	(Rupees '000)	
Total balance receivable in respect of defined benefits schemes	134,399	108,043
Total balance receivable in respect of defined contribution schemes	62,875	5,090
	<u>197,174</u>	<u>113,133</u>

### 32.2 Post retirement medical benefits

The Company also provides post retirement medical benefits to its management staff. Actuarial valuation of the scheme is carried out annually. The amount recognised in the balance sheet is based on a valuation carried out as at the balance sheet date and is as follows:

	2007	2006
	(Rupees '000)	
Present value of defined benefits obligation	38,304	36,209
Less: Fair value of plan assets	<u>38,304</u>	<u>36,209</u>
Actuarial losses to be recognised in future periods in accordance with the Company's accounting policy	12,403	12,184
Liability recognised at June 30	<u>25,901</u>	<u>24,025</u>

## Notes to the Financial Statements for the year ended June 30, 2007

The following amounts have been charged to the profit and loss account during the current year in respect of this scheme:

	2007	2006
	(Rupees '000)	
Current service cost	907	703
Interest cost	3,726	2,918
Actuarial loss recognised during the year	633	163
	<u>5,235</u>	<u>3,784</u>

Movement in the liability recognised in the balance sheet:

Balance at July 1	34,025	23,283
Add: Charge for the year	5,235	3,784
Less: Payments during the year	(3,379)	(3,042)
Balance at June 30	<u>25,901</u>	<u>24,025</u>

The following significant assumptions were used in the valuation of this scheme:

	2007	2006
Discount rate	11.0%	10.8%
Expected long-term rate of increase in medical cost	8.7%	5.5%

32.3 The value of investments made by the staff retirement funds operated by the Company as per their last audited financial statements are as follows:

	December 31	
	2006	2005
	(Rupees '000)	
Shell Pakistan Management Staff Provident Fund	391,791	322,807
Shell Pakistan Staff Provident Fund	14,005	11,865
Shell Pakistan Labour Provident Fund	73,418	60,305
Shell Pakistan Management Staff Gratuity Fund	85,098	67,191
Shell Pakistan Labour and Clerical Staff Gratuity Fund	62,609	76,376
Shell Pakistan Management Staff Pension Fund	1,099,001	967,546
Shell Pakistan Staff Pension Fund	6,470	6,075

32.4 Aggregate amount charged in these financial statements in respect of the staff retirement benefit schemes are as follows:

	2007	2006
	(Rupees '000)	
- in respect of pension and gratuity schemes	65,537	58,959
- in respect of provident funds	31,834	18,973
- in respect of post retirement medical benefit schemes	5,235	3,784
	<u>92,606</u>	<u>81,716</u>

## Notes to the Financial Statements for the year ended June 30, 2007

### 33. REMUNERATION OF CHIEF EXECUTIVES, DIRECTORS AND EXECUTIVES

	2007			2006		
	Chief Executive	Directors	Executives	Chief Executive	Directors	Executives
<b>Short-term employees benefits</b>						
Management remuneration (including bonus)	11,451	22,032	476,024	12,012	19,385	367,523
Housing:						
- Rent	1,912	-	-	1,207	1,083	-
- Utilities	916	753	13,598	2,148	1,120	20,901
- Other items	2,569	228	4,821	233	216	4,113
Medical expenses	509	237	11,021	1,329	1,41	8,047
	17,357	23,250	505,464	16,929	21,945	400,584
<b>Post-employment benefits</b>						
Company's contribution to pension, gratuity and provident fund	210	2,279	64,307	210	2,520	50,789
	17,567	25,529	569,771	17,139	24,465	451,373
Number of persons at year end	1	4	271	1	4	218

33.1 During the year Mr. Quentin D'Sa resigned as Chief Executive Officer of the Company with effect from August 31, 2006 and was succeeded by Mr. Zaini Ahmad bin Abdullah.

33.2 Aggregate amount charged in the financial statements for the year for fee to 5 Non-Executive Directors was Rs. 175,000 (2006: 5 Non-Executive Directors Rs. 125,000).

33.3 In addition, the Chief Executive, Directors and some of the Executives were also provided with free use of Company cars.

## Notes to the Financial Statements for the year ended June 30, 2007

### 34. RELATED PARTY TRANSACTIONS

	Parent company		Other related parties	
	2007	2006	2007	2006
	(Rupees '000)			
(i) Purchases	-	-	49,986,635	52,459,218
(ii) Sales	-	-	6,792,163	5,898,434
(iii) Other items				
- Technical services fee charged	839,682	452,904	-	-
- Trade marks and manifestations license fee charged	-	-	65,342	245,257
- Computer expenses charged (Global Infrastructure Desktop charge)	-	-	87,869	53,160
- Expenses recovered from related parties	190,798	73,721	93,021	78,199
- Other expenses charged by related parties	-	-	118,098	137,146

34.1 In addition to this, the Company also paid pipeline transportation expenses amounting to Rs. 1,012,743 million (2006: Rs. 950,411 million) to FAWCO which is an associate company.

34.2 Purchases from / sales to related parties are made on commercially agreed terms negotiated by the Company. The related outstanding balances have been disclosed in notes 10, 13 and 18.1 to these financial statements.

34.3 Technical services include advice and assistance on the implementation of strategies and in the Company's operations. The costs for these services and the fees have been determined on the basis of agreements between the Company and related Shell Group companies based on an agreed methodology.

34.4 Trade marks and manifestations license fee and Global Infrastructure Desktop charges are based on the agreements entered into by the Company.

34.5 Transactions and balances with staff retirement benefit schemes are disclosed in note 32 to these financial statements.

34.6 Transactions and outstanding balance in respect of the Workers' Profits Participation Fund are disclosed in note 13.3 to these financial statements.

34.7 Expenses recovered from / charged by related parties are based on actuals. The related outstanding balances have been disclosed in notes 13 and 18.1 to these financial statements.

34.8 Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the entity directly or indirectly. The Company considers its Chief Executive and Executive Directors to be key management personnel. Particulars of transactions entered with key management personnel are as per the terms of their employment and are disclosed in note 33 to these financial statements.

## Notes to the Financial Statements for the year ended June 30, 2007

### 35. CASH GENERATED FROM OPERATIONS

	Note	2007	2006 (Restated)
		(Rupees '000)	(Rupees '000)
Profit before taxation		378,736	4,640,184
Adjustment for non-cash charges and other items:			
Depreciation / amortisation expense charged to the profit and loss account	3.2	588,674	667,805
Accretion expense in respect of asset retirement obligation	20	5,633	4,180
Provision for impairment of trade debts	26	282,389	171,026
Reversal of provision for impairment of trade debts	28	-	(13,114)
Loss / (profit) on disposal of property, plant and equipment	26 & 28	15,565	(23,253)
Share of profit of associate	4.2	(93,650)	(40,490)
Markup on short-term deposits	28	(5,708)	(10,722)
Markup on short-term running finances and short-term loans	29	784,321	266,057
Working capital changes	35.1	4,191	(2,075,471)
		<u>1,940,081</u>	<u>2,586,000</u>

### 35.1 Working capital changes

Decrease / (increase) in current assets			
Stores and spares		(1,421)	(12,499)
Stock-in-trade		1,735,832	(2,371,719)
Trade debts		369,766	(1,451,509)
Loans and advances (net)		(899)	(8,546)
Trade deposits and short-term prepayments (net)		27,078	(22,866)
Other receivables (net)		(2,009,321)	(2,270,552)
		<u>121,055</u>	<u>(7,337,693)</u>

(Decrease) / increase in current liabilities  
(excluding unclaimed dividends)

### 36. CASH AND CASH EQUIVALENTS

Cash and bank balances	14	814,530	981,197
Short-term running finances utilised under markup arrangements	16	(735,856)	(1,779,860)
Short-term loans	17	(6,810,000)	(3,250,000)
		<u>(6,731,306)</u>	<u>(4,048,663)</u>

## Notes to the Financial Statements for the year ended June 30, 2007

### 37. FINANCIAL ASSETS AND LIABILITIES

37.1 The Company's exposure to interest rate risk on its financial assets and liabilities at the balance sheet date are summarised as follows:

	2007				2006			
	Interest / Markup after one year	Markup after one year	Subtotal	Net Interest / Markup heading	Interest / Markup after one year	Markup after one year	Subtotal	Net Interest / Markup heading
	(Rupees '000)							
<b>Financial assets</b>								
Investments	-	-	-	-	-	-	-	-
Loans and advances	41,483	61,380	102,863	827	6,808	15,196	6,000	6,000
Trade debts	-	-	-	36,586	-	-	-	-
Other receivables	-	-	-	4,278,243	-	-	-	-
Cash and bank balances	379,488	-	379,488	44,133	-	-	4,168,413	4,168,413
	<u>821,971</u>	<u>61,380</u>	<u>879,001</u>	<u>8,118,313</u>	<u>138,999</u>	<u>6,968,313</u>	<u>8,118,313</u>	<u>8,118,313</u>
<b>Financial liabilities</b>								
Loans against assets subject to floating interest means	-	-	-	-	-	-	-	-
Finance lease	31,328	367	31,695	-	-	-	-	31,695
Short-term running finances utilised under markup arrangements	798,826	-	798,826	-	-	-	-	798,826
Short-term loans	6,810,000	-	6,810,000	-	-	-	-	6,810,000
Trade and other payables	-	-	-	11,136,487	-	-	11,136,487	11,136,487
Markup earned	-	-	-	121,880	-	-	121,880	121,880
	<u>7,840,229</u>	<u>367</u>	<u>7,840,596</u>	<u>11,258,267</u>	<u>11,258,267</u>	<u>11,258,267</u>	<u>11,258,267</u>	<u>11,258,267</u>
<b>On balance sheet gap (a)</b>	<u>(6,918,258)</u>	<u>(6,000)</u>	<u>(6,924,258)</u>	<u>(3,139,954)</u>	<u>(138,999)</u>	<u>(3,278,953)</u>	<u>(3,139,953)</u>	<u>(3,139,953)</u>
<b>Financial assets</b>								
Investments	-	-	-	-	-	-	-	-
Loans and advances	32,327	65,349	97,676	6,484	71,291	79,775	181,461	181,461
Trade debts	-	-	-	28,496	-	-	28,496	28,496
Other receivables	-	-	-	5,233,840	-	-	5,233,840	5,233,840
Cash and bank balances	943,472	-	943,472	2,942,265	-	-	2,942,265	2,942,265
	<u>975,829</u>	<u>65,349</u>	<u>1,041,178</u>	<u>8,252,785</u>	<u>71,291</u>	<u>8,333,071</u>	<u>9,726,229</u>	<u>9,726,229</u>
<b>Financial liabilities</b>								
Loans against assets subject to floating interest means	-	-	-	-	-	-	-	-
Finance lease	34,480	7,019	41,499	-	-	-	-	41,499
Short-term running finances utilised under markup arrangements	1,779,680	-	1,779,680	-	-	-	-	1,779,680
Short-term loans	3,250,000	-	3,250,000	-	-	-	-	3,250,000
Trade and other payables	-	-	-	11,018,771	-	-	11,018,771	11,018,771
Markup earned	-	-	-	11,083,838	-	-	11,083,838	11,083,838
	<u>5,084,160</u>	<u>7,019</u>	<u>5,091,179</u>	<u>12,092,619</u>	<u>71,291</u>	<u>12,163,910</u>	<u>14,179,145</u>	<u>14,179,145</u>
<b>On balance sheet gap (a)</b>	<u>(4,048,281)</u>	<u>(6,000)</u>	<u>(4,054,281)</u>	<u>(3,839,834)</u>	<u>(71,291)</u>	<u>(3,911,125)</u>	<u>(4,048,281)</u>	<u>(4,048,281)</u>

(a) The on balance sheet gap represents the net amounts of on-balance sheet items.

## Notes to the Financial Statements for the year ended June 30, 2007

The effective interest / markup rates for the monetary financial assets and liabilities are mentioned in the respective notes to the financial statements.

### 37.2 Financial risk management objectives and policies

The Company finances its operations through equity, borrowings and management of working capital with a view to maintaining an appropriate mix between various sources of finance to minimise risk. Taken as a whole, the Company's risk arising from financial instruments is limited as there is no significant exposure to price and cash flow risk in respect of such instruments.

#### 37.2.1 Credit risk

Credit risk represents the accounting loss that would be recognised at the reporting date if counter parties failed completely to perform as contracted.

The Company's credit risk is primarily attributable to its receivables. Out of the financial assets aggregating Rs. 9,819,183 million (2006: Rs. 9,375,299 million) the financial assets subject to credit risk amount to Rs. 8,999,653 million (2006: Rs. 8,389,032 million). The Company manages credit risk of receivables through the monitoring of credit exposures, linking transactions with customers and continuing assessment of the credit-worthiness of customers. Credit risk for balances of bank is limited by dealing with various banks with reasonably high credit rating.

Significant receivable balances relate to the balances due from the Government of Pakistan (including its related agencies) and balances due from related parties. The Company believes that it is not exposed to any specific credit risk in respect of these balances.

#### 37.2.2 Currency risk

Foreign currency risk arises mainly where payables exist due to imports of goods and transactions with foreign related parties as well as trade receivables from foreign related parties. The Company obtains forward exchange cover, where necessary and permissible, to hedge foreign currency exposures.

#### 37.2.3 Liquidity risk

Liquidity risk is the risk that an enterprise will encounter difficulties in raising funds to meet commitments associated with financial instruments.

Through its treasury function, the Company continually monitors its liquidity position and ensures availability of funds by maintaining flexibility in funding by keeping committed credit lines available.

#### 37.3 Fair value of financial instruments

The carrying value of financial instruments reflected in the financial statements approximates their fair values.

## Notes to the Financial Statements for the year ended June 30, 2007

### 38. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

The preparation of financial statements in conformity with approved financial reporting standards requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Company's accounting policies. Estimates and judgments are continually evaluated and are based on historical experience, including expectations of future events that are believed to be reasonable under the circumstances. The areas where various assumptions and estimates are significant to the Company's financial statements or where judgment was exercised in application of accounting policies are as follows:

- Provision for impairment of trade debts and other receivables (note 10.2 and note 13);
- Estimates of receivables and payables in respect of staff retirement benefit schemes (note 32);
- Taxation (note 30); and
- Asset retirement obligations (note 20)

### 39. CORRESPONDING FIGURES

Corresponding figures have been reorganised and re-classified, whenever necessary, for the purpose of comparison. Significant reclassifications for better presentation and consistency with the requirements of the Companies Ordinance, 1984 were as follows:

- Expenses relating to the distribution function amounting to Rs. 1,819,098 million have been reclassified from 'administrative and marketing expenses' to 'distribution expenses'. Previously, the Company was only classifying transportation cost as 'distribution expense'.
- Comparative information has also been restated in order to comply with the change in accounting policy in respect of recognition and accounting for investments in associates under the equity method as explained in note 2.3 to these financial statements.

### 40. NUMBER OF EMPLOYEES

Total number of employees at June 30

	2007	2006
	934	536

### 41. DIVIDENDS

In their meeting held on August 06, 2007, the Board of Directors of the Company have proposed a final cash dividend for the year ended June 30, 2007 of Rs. 8 per share (80%). This is in addition to the interim dividend of Rs. 8.00 per share (80%) resulting in a total cash dividend for the year of Rs. 16 per share (2006: Rs. 30.00 per share) amounting to Rs. 876,645 million (2006: Rs. 1,314,969 million). The approval of the members for the final cash dividend will be obtained at the Annual General Meeting to be held on September 19, 2007. The financial statements for the year ended June 30, 2007 do not include the effect of the final cash dividend, which will be accounted for in the financial statements for the year ending June 30, 2008.

### 42. GENERAL

Figures have been rounded off to the nearest thousand.

### 43. DATE OF AUTHORIZATION

These financial statements were authorized for issue on August 06, 2007 by the Board of Directors of the Company.

Zaheer Ahmad bin Abdullah  
Chairman & Chief Executive

Akbar Aziz  
Director

## Attendance at Board Meetings for the year ended June 30, 2007

Names of Directors	Total No. of Board Meetings*	No. of Board Meetings Attended
Mr. Zaheer Iqbal bin Abdullah	5	5
Mr. Yousuf Ali	4	4
Mr. Akbar Aziz	5	4
Mr. Saw Choo-Boon	5	2
Mr. Farooq K. Capela	5	3
Mr. Ijaz A. Khan	5	4
Mr. M. Azam Khan	5	2
Mr. Leon Masazza	5	5
Mr. Mansoor H. Noon	5	3
Mr. Aatif Sivalu	5	5
Mr. Farooq W. Vallani	5	5
Mr. Qasim D'Silva	1	1

\*Null during the period concerned Director was on the Board.

## Pattern of Shareholding for the year ended June 30, 2007

Number of Shareholders	Shareholding		Total Number of Shares Held
	From	To	
1,559	1	100	66,050
2,147	101	500	612,230
915	501	1,000	672,911
947	1,001	5,000	2,071,096
159	5,001	10,000	968,671
43	10,001	15,000	518,367
18	15,001	20,000	235,243
15	20,001	25,000	333,387
12	25,001	30,000	328,421
3	30,001	35,000	97,820
4	35,001	40,000	155,459
5	40,001	45,000	208,709
3	45,001	50,000	138,906
3	50,001	55,000	51,562
3	55,001	60,000	174,250
3	60,001	65,000	190,112
2	65,001	70,000	131,501
1	70,001	75,000	75,000
1	75,001	80,000	77,577
1	85,001	90,000	85,937
1	95,001	100,000	94,718
1	100,001	105,000	102,312
1	110,001	115,000	115,000
1	125,001	130,000	129,687
1	135,001	140,000	139,183
1	140,001	145,000	284,520
2	215,001	220,000	435,562
2	235,001	240,000	237,902
1	240,001	245,000	240,025
1	270,001	275,000	274,774
1	280,001	285,000	283,276
1	375,001	380,000	375,377
1	545,001	550,000	548,375
1	760,001	765,000	761,948
1	1,780,001	1,785,000	1,785,847
5,840	41,695,001	41,700,000	41,699,176
			54,795,313
			Percentage %
			15.06
			1.09
			4.44
			0.67
			0.14
			0.72
			76.11
			0.26
			1.81
			100.00

\* This category represents the foreign shareholding of the Shell Petroleum Company Ltd., London.

\*\* This category represents shareholders of Bangladesh, whose dividend is paid to the Administrator, Abandoned Properties Organisation, Government of Pakistan.

## Pattern of Shareholding for the year ended June 30, 2007

### Additional Information

<u>Shareholders' Category</u>	<u>Number of Shareholders</u>	<u>Number of Shares Held</u>	
<b>Associated companies</b> The Shell Petroleum Company Limited, London	1	41,699,176	
<b>NET and ICP</b> National Investment Trust	1	-	
National Bank of Pakistan Trustee Department Investment Corporation of Pakistan	1	3,829	
<b>Directors</b> Mr. Akber Aziz	1	45,343	
Mr. Farrokh K. Captain	1	375,853	
Mr. Mansoor Hayat Noon	1	3,038	
Mr. Farhad W. Wajani	1	6,835	
<b>Chief Executive Officer</b>	-	-	
<b>Directors' / CEO's spouses</b> Mrs. Yumna Akber w/s. Mr. Akber Aziz	1	40,351	
<b>Executives</b>	7	3,121	
<b>Public sector companies and corporations</b>	3	2,570,953	
<b>Banks, Development Finance Institutions, Nonbanking Finance Institutions, Insurance Companies, Madarabah and Mutual Funds</b>	43	1,476,704	
<b>Shareholders holding 10% or more voting interest</b> The Shell Petroleum Company Limited, London	1	41,699,176	
<b>Details of Purchase / Sale of shares by Directors, CEO, CFO, Company Secretary and their spouses or minor children during the period from July 1, 2006 to June 30, 2007.</b>			
<u>Name of Director</u>	<u>Date of purchase</u>	<u>No. of shares</u>	<u>Rate Rs. / per share</u>
Mr. Farrokh K. Captain	13-9-2006	12,500	600.67

## Shell Pakistan Limited

## Accounts of Subsidiary Companies

as of December 31, 2006



## Shell Pakistan Provident Trust (Pvt.) Ltd.

Balance Sheet as at December 31, 2006

	2006 (Rupees)	2005 (Rupees)
<b>AUTHORISED CAPITAL</b>		
10 ordinary shares of Rs 100 each	1,000	1,000
<b>ISSUED, SUBSCRIBED AND PAID-UP CAPITAL</b>		
2 ordinary shares of Rs 100 each fully paid in cash	200	200
<b>ASSETS</b>		
Cash in hand	200	200

**Note 1:** The Board of Directors of the company has decided to liquidate the company and the process of liquidation has commenced.

**Note 2:** As there were no transactions during the year, no profit and loss account has been prepared.

**Zaivji Ismail bin Abdullah**  
Chairman & Chief Executive

**Leon Menzies**  
Director

### AUDITOR'S REPORT TO THE MEMBERS

We have audited the annexed balance sheet of Shell Pakistan Provident Trust (Private) Limited as at December 31, 2006 together with the notes forming part thereof, for the year then ended and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

It is the responsibility of the company's management to establish and maintain a system of internal control, and prepare and present the above said statement in conformity with the approved accounting standards and the requirements of the Companies Ordinance, 1984. Our responsibility is to express an opinion on the statement based on our audit.

We conducted our audit in accordance with the auditing standards as applicable in Pakistan. These standards require that we plan and perform the audit to obtain reasonable assurance about whether the above said statement is free of any material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the above said statement. An audit also includes assessing the accounting policies and significant estimates made by management, on well as, evaluating the overall presentation of the above said statement. We believe that our audit provides a reasonable basis for our opinion and, other than verification, we report that:

a) In our opinion, proper books of accounts have been kept by the company as required by the Companies Ordinance, 1984;

b) In our opinion:

i) the balance sheet together with the notes thereon has been drawn up in conformity with the Companies Ordinance, 1984, and is in agreement with the books of account;

ii) no business was conducted, expenditure incurred or investments made during the year;

d) In our opinion and to the best of our information and according to the explanations given to us, the balance sheet together with the notes thereon conforms with approved accounting standards as applicable in Pakistan, and gives the information required by the Companies Ordinance, 1984, in the manner so required and gives a true and fair view of the state of the company's affairs as at December 31, 2006; and

e) In our opinion, no Zakat was deductible or accrued under the Zakat and Ushr Ordinance, 1980 (XXI) of 1980.

Without qualifying our opinion we draw attention to note 1 to the balance sheet of the company which states that the Board of Directors of the company is in the process of liquidating the company. Accordingly, under the present circumstances, the company is no longer considered to be a 'going concern' and the results appearing in the balance sheet are stated at their realizable amount.

A.Ferguson & Co.  
Chartered Accountants  
Karachi, August 9, 2007

## Shell Pakistan Pensions Trust (Pvt.) Ltd.

Balance Sheet as at December 31, 2006

	2006 (Rupees)	2005 (Rupees)
<b>AUTHORISED CAPITAL</b>		
10 ordinary shares of Rs 100 each	1,000	1,000
<b>ISSUED, SUBSCRIBED AND PAID-UP CAPITAL</b>		
2 ordinary shares of Rs 100 each fully paid in cash	200	200
<b>ASSETS</b>		
Cash in hand	200	200

**Note 1:** The Board of Directors of the company has decided to liquidate the company and the process of liquidation has commenced.

**Note 2:** As there were no transactions during the year, no profit and loss account has been prepared.

**Zaivji Ismail bin Abdullah**  
Chairman & Chief Executive

**Leon Menzies**  
Director

### AUDITOR'S REPORT TO THE MEMBERS

We have audited the annexed balance sheet of Shell Pakistan Pensions Trust (Private) Limited as at December 31, 2006 together with the notes forming part thereof, for the year then ended and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

It is the responsibility of the company's management to establish and maintain a system of internal control, and prepare and present the above said statement in conformity with the approved accounting standards and the requirements of the Companies Ordinance, 1984. Our responsibility is to express an opinion on the statement based on our audit.

We conducted our audit in accordance with the auditing standards as applicable in Pakistan. These standards require that we plan and perform the audit to obtain reasonable assurance about whether the above said statement is free of any material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the above said statement. An audit also includes assessing the accounting policies and significant estimates made by management, on well as, evaluating the overall presentation of the above said statement. We believe that our audit provides a reasonable basis for our opinion and, other than verification, we report that:

a) In our opinion, proper books of accounts have been kept by the company as required by the Companies Ordinance, 1984;

b) In our opinion:

i) the balance sheet together with the notes thereon has been drawn up in conformity with the Companies Ordinance, 1984, and is in agreement with the books of account;

ii) no business was conducted, expenditure incurred or investments made during the year;

d) In our opinion and to the best of our information and according to the explanations given to us, the balance sheet together with the notes thereon conforms with approved accounting standards as applicable in Pakistan, and gives the information required by the Companies Ordinance, 1984, in the manner so required and gives a true and fair view of the state of the company's affairs as at December 31, 2006; and

e) In our opinion, no Zakat was deductible or accrued under the Zakat and Ushr Ordinance, 1980 (XXI) of 1980.

Without qualifying our opinion we draw attention to note 1 to the balance sheet of the company which states that the Board of Directors of the company is in the process of liquidating the company. Accordingly, under the present circumstances, the company is no longer considered to be a 'going concern' and the results appearing in the balance sheet are stated at their realizable amount.

A.Ferguson & Co.  
Chartered Accountants  
Karachi, August 9, 2007

# Form of Proxy

The Secretary  
Shal Pakistan Limited  
Shal House  
6, Ch. Khaliqzaman Road  
P. O. Box No. 3901  
Karachi - 75530

I/We \_\_\_\_\_ of \_\_\_\_\_ in the district of \_\_\_\_\_ being a member of Shal Pakistan Limited and holder of \_\_\_\_\_ Ordinary Shares as per Share Register Folio [No. of Shares] \_\_\_\_\_ and/or CDC Participant D. No. \_\_\_\_\_ and Sub Account No. \_\_\_\_\_ hereby appoint \_\_\_\_\_ in the district of \_\_\_\_\_ or failing him \_\_\_\_\_ of \_\_\_\_\_ as my/our proxy to vote for me/us and on my/our behalf at the Thirty-Eighth Annual General Meeting of the Company to be held on September 19, 2007 at 10 a.m. and at any adjournment thereof.

Signed this \_\_\_\_\_ day of \_\_\_\_\_, 2007.

## WITNESSES:

- Signature \_\_\_\_\_ Signature \_\_\_\_\_  
Name \_\_\_\_\_ (Signature should agree with the specimen  
Address \_\_\_\_\_ signature registered with the Company)  
NIC or \_\_\_\_\_  
Passport No. \_\_\_\_\_
- Signature \_\_\_\_\_  
Name \_\_\_\_\_  
Address \_\_\_\_\_  
NIC or \_\_\_\_\_  
Passport No. \_\_\_\_\_

## Note:

- A member entitled to be present and vote at the Meeting may appoint a proxy to attend. A proxy is entitled to speak, vote, demand or join in demanding a poll. A proxy need not be a member of the Company.
- Proxies in order to be effective must be received at the Registered Office of the Company not less than 48 hours before the Meeting.
- CDC Shareholders and their Proxies must each attach an attested photocopy of their National Identity Card or Passport with this proxy form.