



## **SHELL PAKISTAN LIMITED**

Quarterly & Nine Monthly Report September '2010











































VISION





The Country is currently going through a challenging period in terms of managing the aftermath of the recent floods and our thoughts are with the people who have been impacted. During this period and going forward, your Company has been doing its utmost to ensure continued and adequate supply of oil products across the country. In addition, a number of our staff have been and continue to be involved directly in supporting the relief and rehabilitation efforts on a voluntary basis in various parts of the country.

We initially committed Rs 15 million to assist with the relief efforts and have now secured an additional Rs 40 million from our parent company, Royal Dutch Shell. We are working with our partners in appropriately allocating these funds to right causes to assist with the relief and rehabilitation requirements in the flood impacted areas.

The Company is suffering an immense burden imposed on us by doubling of the rate of minimum tax on turnover to 1%, which has now driven our effective tax rate to 140%. This is having a serious impact on the future robustness and sustainability of our business and we have been engaging with relevant fiscal authorities on this matter to try and find a suitable solution.

We also continue to face continuing delays in payments to the Company from the Government. At present we have more than Rs 5 billion due from the Government for Price Differential Claims and Sales Tax / Petroleum Development Levy refunds. The delays are causing serious concerns amongst our shareholders and we have suffered financing costs of Rs 3 billion since the inception of these receivables. The sooner these outstandings are settled, the better it would be for all key stakeholders and your management team is vigorously following up the matter with the concerned Government authorities.

The third quarter has also seen a challenge for the business. Impact due to the floods has been felt on the transportation and sale of our fuels and lubricants as well as continued competitive pressure from new market entrants impacting all the established players, leading to lower than expected earnings in this quarter.

We are confident though that as the country moves into the rehabilitation phase after the floods we will be able to participate in the related increased demand for oil products and are hopeful for an improved fourth quarter for 2010.

We feel that it is imperative for the Government to quickly address the unfavourable impacts of the current corporate taxation and delayed Government receivables to create an environment conducive to longer term business continuity and growth.

We thank our shareholders, customers and staff for their sustained support and trusting Shell as their brand of first choice.

Zaiviji Ismail bin Abdullah

Chairman & Chief Executive





### **Condensed Interim Balance Sheet**

as at September 30, 2010

	Note	(Unaudited) September 30, 2010 (Rupees	(Audited) December 31, 2009
ASSETS		(Mapada	0001
Non-Current Assets Property, plant and equipment Intangibles Long term investments Long term loans and advances Long term deposits and prepayments Long term debtors Deferred taxation - net	4 5 6	6,582,280 1,807,764 2,743,807 93,584 169,350 21,931 2,124,000 13,542,716	7,024,787 289,573 2,312,806 101,058 206,542 20,919 2,334,798 12,290,483
Current Assets		10,5-12,7 10	12,270,400
Stores and spares Stock-in-trade Trade debts Loans and advances Trade deposits and short term prepayments Other receivables Cash and bank balances	8	14,502 13,521,124 1,725,710 122,721 388,833 7,355,844 210,772	15,719 13,076,718 1,239,213 60,283 250,050 5,851,644 869,623
		23,339,506	21,363,250
TOTAL ASSETS		36,882,222	33,653,733
EQUITY AND LIABILITIES			
EQUITY Share capital Reserves Unappropriated profit		684,880 2,096,050 3,492,010 6,272,940	684,880 2,096,050 5,489,673 8,270,603
LIABILITIES			
Non-Current Liabilities Liabilities against assets subject to finance lease Asset retirement obligation		- 208,667 208,667	1,790 212,038 213,828
Current Liabilities Current maturity of liabilities against assets subject to finance lease Trade and other payables Accrued mark-up Short term running finances utilised under mark-up arrangements - s Short term loans - secured Taxation		2,571 20,392,121 134,502 2,126,844 7,000,000 744,577	38,808 15,970,996 200,038 2,453,001 6,000,000 506,459
		30,400,615	25,169,302
TOTAL EQUITY AND LIABILITIES		36,882,222	33,653,733
Contingencies and commitments	9		

The annexed notes 1 to 14 form an integral part of this condensed interim financial information.

### Zaiviji Ismail bin Abdullah

Imran R. Ibrahim

Chairman & Chief Executive

Director



## Condensed Interim Profit and Loss Account (Unaudited) for the quarter and nine months ended September 30, 2010

		Nine months ended		Quarter	ended
	Note	September 30, 2010	September 30, 2009	September 30, 2010	September 30, 2009
			(Rupees	`000)	
Sales Non-fuel retail		157,729,422	128,981,928	55,714,167	46,979,618
- Sales		-	5,356	-	-
- Others Other revenue		1,255 316,330	12,760 354,199	110,660	6,633 124,240
Less: Sales tax		158,047,007 18,691,961	129,354,243 15,950,118	55,824,827 6,621,504	47,110,491 5,662,837
			110.404.105		41 447 / 54
Net revenue Cost of products sold		139,355,046 131,085,881	113,404,125 104,486,910	49,203,323 46,663,705	41,447,654 37,736,600
Gross profit Distribution expenses Administrative and marketing expenses		8,269,165 3,279,731 2,882,453	8,917,215 2,222,532 2,692,827	2,539,618 1,491,929 930,114	3,711,054 740,300 858,730
, laminorarive and manding expended					
Other operating income		2,106,981 395,115	4,001,856 223,751	11 <i>7,</i> 575 7,907	2,112,024 67,435
Other operating expenses		2,502,096 541,240	4,225,607 774,624	125,482 200,901	2,179,459 393,081
Operating profit Finance cost		1,960,856 900,357	3,450,983 1,142,278	(75,419) 331,374	1,786,378 240,006
Share of profit of associate - net of tax		1,060,499 431,001	2,308,705 276,740	(406,793) 135,861	1,546,372 76,861
<b>Profit / (loss) before taxation</b> Taxation	10	1,491,500 1,503,013	2,585,445 881,684	(270,932) 460,789	1,623,233 933,434
(Loss) / Profit after taxation		(11,513)	1,703,761	(731,721)	689,799
		Rupees	Rupees	Rupees	Rupees
(Loss) / Earnings per share		(0.17)	24.88	(10.68)	10.07

The annexed notes 1 to 14 form an integral part of this condensed interim financial information.



Director

Imran R. Ibrahim





## Condensed Interim Cash Flow Statement (Unaudited) for the nine months ended September 30, 2010

		Nine mont	hs ended
	Note	September 30, 2010	September 30, 2009
		(Rupees	`000)
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash generated from operations Finance costs paid Taxes paid Long term loans and advances - net Long term deposits and prepayments - net	11	2,377,730 (823,851) (1,054,096) 7,474 37,191	6,448,802 (1,416,437) (164,717) 11,505 72,678
Mark up received on short term deposits  Long term debtors - net		30,856 21,449	70,492 3,995
Net cash generated from operating activities		596,753	5,026,318
CASH FLOWS FROM INVESTING ACTIVITIES			
Fixed capital expenditure		(193,304)	(763,262) 52,831
Proceeds from disposal of property, plant and equipment  Net cash used in investing activities		(179,161)	(710,431)
CASH FLOWS FROM FINANCING ACTIVITIES			
Dividends paid Repayment of liability under finance lease		(1,703,690) (46,596)	(6,525) (78,539)
Net cash used in financing activities		(1,750,286)	(85,064)
Net increase in cash and cash equivalents		(1,332,694)	4,230,823
Cash and cash equivalents at beginning of the period		(5,083,378)	(7,283,579)
Cash and cash equivalents at end of the period		(6,416,072)	(3,052,756)

The annexed notes 1 to 14 form an integral part of this condensed interim financial information.

Zaiviji Ismail bin Abdullah

Chairman & Chief Executive

Imran R. Ibrahim



# Condensed Interim Statement of Changes in Equity (Unaudited) for the nine months ended September 30, 2010

	Issued, subscribed and paid-up capital	Capital reserves - share premium	General revenue reserves	Unappro- priated profit	Total
			- (Rupees '000) -		
Balance as at January 1, 2009	684,880	1,889,048	207,002	3,474,628	6,255,558
Interim dividend declared for the year ended December 31, 2009	-	-	-	(547,903)	(547,903)
Total comprehensive income for the Nine months ended September 30, 2009	-	-	-	1,703,761	1,703,761
Balance as at September 30, 2009	684,880	1,889,048	207,002	4,630,486	7,411,416
Balance as at January 1, 2010	684,880	1,889,048	207,002	5,489,673	8,270,603
Final dividend declared for the year ended December 31, 2009	-			(1,712,198)	(1,712,198)
Interim dividend declared for the year ended December 31, 2010	-	-	-	(273,952)	(273,952)
Loss after tax for the nine months ended September 30, 2010	-	-	-	(11,513)	(11,513)
Balance as at September 30, 2010	684,880	1,889,048	207,002	3,492,010	6,272,940

The annexed notes 1 to 14 form an integral part of this condensed interim financial information.







### Notes to and forming part of the Condensed Interim Financial Statements (Unaudited)

for the nine months ended September 30, 2010

#### 1. THE COMPANY AND ITS OPERATIONS

Shell Pakistan Limited (the Company) is a limited liability company incorporated in Pakistan and is listed on the Karachi and Lahore Stock Exchanges. The registered office of the Company is located at Shell House, 6, Ch. Khaliquzzaman Road, Karachi-75530, Pakistan.

The Company markets petroleum products and compressed natural gas. It also blends and markets various kinds of lubricating oils.

#### 2. BASIS OF PREPARATION

This condensed interim financial information of the Company for the nine months ended September 30, 2010 is unaudited and has been prepared in accordance with the requirements of the International Accounting Standard 34 - 'Interim Financial Reporting' and provisions of and directives issued under the Companies Ordinance, 1984 (the Ordinance). In case where requirements differ, the provisions of or directives issued under the Ordinance have been followed. This condensed interim financial information has, however, been subjected to limited scope review by the auditors, as required by the Code of Corporate Governance.

This condensed interim financial information is being submitted to the shareholders in accordance with section 245 of the Ordinance and should be read in conjunction with the audited annual financial statements of the Company for the year ended December 31, 2009.

#### 3. ACCOUNTING POLICIES

The accounting policies and the methods of computation adopted in the preparation of this condensed interim financial information are the same as those applied in the preparation of audited annual financial statements of the Company for the year ended December 31, 2009.

		(Unaudited) September 30, 2010	(Audited) December 31, 2009
_		(Rupees	; `000)
4.	PROPERTY, PLANT AND EQUIPMENT		
	Operating assets, at net book value - notes 4.1 and 4.2 Capital work-in-progress - note 4.3	5,820,817 805,634	6,372,690 740,908
	Less: Provision for impairment	6,626,451 44,171	7,113,598 88,811
		6,582,280	7,024,787
4.1	Additions to operating assets during the period / year were as follows:		
	Owned assets		
	Buildings on leasehold land Tanks and piplines Plant and machinery Air conditioning plant	68,235 12,785 - 89	415,766 68,964 18,378
	Dispensing pumps	2,708	42,418
	Rolling stock and vechiles  Electrical, mechanical and fire fighting equipment  Funrniture, office equipment and other assets  Computer auxiliaries	10,875 41,107 53,362 3,817	55,809 490,105 203,770 16,656
	Leased assets		
	Plant and machinery Vehicles	- 8,569	4,096 37,237
		201,547	1,353,199



## Notes to and forming part of the Condensed Interim Financial Statements (Unaudited) for the nine months ended September 30, 2010

#### 4.2 The following assets were disposed / written off during the period / year:

		Cost	Accumulated depreciation	Net Book Value
Buildin Tanks Plant o Disper Rolling Electric	d assets g on leasehold land and pipelines nd machinery sing pumps stock and vehicles cal, mechanical and fire fighting equipment re, office equipment and other assets	17,009 28,543 1,897 67,354 40,008 68,518 25,391	(Rupees `000)  8,146 10,966 1,893 37,737 11,293 37,529 18,067	8,863 17,577 5 29,617 28,715 30,989 7,324
Lease	assets & machinery	1,597 16,555	705 11,424	893 5,131
		266,872	137,760	129,114
Decem	ber 31, 2009 (Audited)	2,385,465	2,022,405	363,060
			(Unaudited) September 30, 2010(Rupees	(Audited) December 31, 2009
4.3	Capital work-in-progress comprises of:		торосс	, 555)
	Buildings on leasehold land Tanks and pipelines Plant and machinery Air conditioning plant Dispensing pumps Rolling stock and vehicles Electrical, mechanical and fire fighting equipment Furniture, office equipment and other assets Computer auxiliaries Capital stores and spares		319,185 45,581 1,621 3,939 13,844 17,803 304,056 87,668 9,933 2,004	253,671 38,637 1,620 4,028 6,650 37,238 299,233 83,915 11,630 4,286
			805,634	740,908

#### **INTANGIBLES** 5.

This includes an amount of Rs1,807,764 thousand (December 31, 2009: Rs 283,295 thousand) incurred by the Company in respect of implementation and deployment of its Enterprise Resource Planning (ERP) system as part of its business transformation project.

#### **LONG TERM INVESTMENTS** 6.

This includes investment in an associate "Pak Arab Pipeline Company Limited (PAPCO)", which is carried at carrying value under equity method of accounting amounting to Rs 2,738,807 thousand (December 31, 2009: Rs 2,307,806 thousand) as follows:

	(Unaudited) September 30, 2010(Rupees	(Audited) December 31, 2009
	(Kopees	5 000/
Movement of investment in associate		
Beginning of the period / year	2,307,806	2,013,198
Share of profits Share of taxation	663,078 (232,077)	655,621 (231,036)
Dividend received	431,001 -	424,585 (129,977)
End of the period / year	2,738,807	2,307,806





### Notes to and forming part of the Condensed Interim Financial Statements (Unaudited)

for the nine months ended September 30, 2010

#### 7. DEFERRED TAX ASSET

This amount represents Net deferred tax asset in respect of Carry forward tax losses and other deductible temporary differences offset by deferred tax liability arising in respect of taxable temporary differences as per the deferred tax policy of the Company

Due to the implication of minimum tax on turnover @1 % whereby the Company is required to pay a minimum tax @1% on its turnover regardless of its level of taxable profits, the recoverability of the above mentioned deferred tax asset, which is mainly comprising of carry forward unused tax losses, may not be possible based on estimated average earnings of the Company. However, the Company alongwith others in industry, is pursuing this matter with Federal Board of Revenue for the abolishment of this minimum tax @ 1%. The final outcome of these negotiations with FBR is still awaited.

In case the outcome of this is not in favour of the Company and the minimum tax law is not repealed or amended accordingly, then the Company will have to impair its deferred tax asset amounting to Rs 2.1 billion in its books for the year ending December 31, 2010. Had this deferred tax asset been written off in these accounts, the loss after tax would have been Rs 2,135,512 thousand and loss per share would have been Rs 31.18.

#### 8. OTHER RECEIVABLES

Includes receivables aggregating Rs 4,493,360 thousand (December 31,2009: Rs 3,417,026 thousand) from the Government of Pakistan (GoP) on account of the following:

- **8.1** Petroleum development levy recoverable amounting to Rs 1,936,000 thousand (December 31, 2009: Rs 1,332,207 thousand) from the Federal Board of Revenue on account of export sales. The Company has not received any settlement against this receivable during the period and is actively pursuing the matter with the Federal Board of Revenue.
- 8.2 Price differential on imports and the ex-refinery price amounting to Rs 295,733 thousand (December 31, 2009: Rs 295,733 thousand) on direct and retail sales during the period 1990-2002.
- **8.3** Price differential claims receivable from the GoP amounting to Rs 747,490 thousand (December 31, 2009: Rs 910,958 thousand). From time to time the GoP agreed to subsidise the petroleum prices by restricting the increase in prices of various petroleum products in order to reduce the burden of rising oil prices on the end consumers.
- Price differential claim amounting to Rs 1,514,137 thousand (December 31, 2009: Rs 878,128 thousand) on account of import of motor gasoline by the Company, being the difference between their landed cost and exrefinery prices announced by Oil and Gas Regulatory Authority (OGRA). In 2007, the Company as well as other oil marketing companies were asked in a meeting chaired by Director General Oil to import motor gasoline to meet the increasing local demand. Accordingly, oil marketing companies approached the Ministry of Petroleum and Natural Resources (MoPNR) with a proposal for pricing mechanism whereby end consumer price of motor gasoline was proposed to be fixed at weighted average of ex-refinery (import parity) price and landed cost of imported product. Although no response was received from the MoPNR, the Company alongwith another oil marketing company continued to import motor gasoline on behalf of the industry being confident that price differential on motor gasoline, will be settled as per previous practice i.e. based on the differential between ex-refinery and import cost at the time of filing of cargo with Customs, as imports were being made on MoPNR instructions.

During 2009, oil marketing companies approached the MoPNR requesting an expeditious settlement of these claims. Further, the Company along with other affected oil marketing companies also approached MoPNR through letter dated July 23, 2009 requesting for an early settlement of these claims. On October 2, 2009, MoPNR requested that an audited claim be submitted to allow further consideration and resolution of the matter. In December 2009 and March 2010, audits covering the claims for the period October 2007 to September 2009 and October 2009 to December 2009 respectively were completed and the audit reports were forwarded to MoPNR as per their request.

Pending related notification by MoPNR and settlement thereof the Company along with other oil marketing companies and Oil Companies Advisory Committee (OCAC) continues to follow up this matter with MoPNR and is confident of recovering this amount in full. The receivable represents the Company's share of differential claim on shared import cargoes of motor gasoline.

#### 9. CONTINGENCIES AND COMMITMENTS

#### 9.1 Contingencies

#### 9.1.1 Infrastructure fee

The Sindh Finance Act 1994, prescribed the imposition of an infrastructure fee at the rate of 0.5% of the C&F value of all goods entering or leaving the province of Sindh via sea or air.



### Notes to and forming part of the Condensed Interim Financial Statements (Unaudited)

for the nine months ended September 30, 2010

The Company and several others challenged the levy in constitutional petitions before the High Court of Sindh. These petitions were dismissed as, during their pendency, the nature of the levy was changed by the Government of Sindh through an Ordinance. The Company and others therefore filled civil suits in the High Court of Sindh challenging the amending Ordinance. However, these suits were also dismissed in October 2003. All the plaintiffs preferred intra-court appeals against the dismissal. The intra-court appeals were decided by the High Court in September 2008 wherein it was held that the levy is valid and collectable only from December 12, 2006 onwards and not prior to this date. Being aggrieved by the said judgment, both the Company and the Government of Sindh filed separate appeals before the Supreme Court of Pakistan.

The accumulated levy upto December 12, 2006 (held to be invalid by the High Court) amounts to Rs 603,000 thousand and from then onwards upto September 30, 2010 amounts to Rs 1,051,461 thousand (Total Rs 1,654,461 thousand) (December 31, 2009: Rs 1,432,721 thousand). However, based on the legal advice obtained, no provision has been made in this condensed interim financial information against the levy as the Company's management expects a favourable outcome.

#### 9.1.2 PARCO pipeline fill

The MoPNR has made a claim relating to the loan arranged by the Government of Pakistan to the Company to finance the initial fill of the Pak-Arab Refinery Limited (PARCO) Pipeline. MoPNR has calculated the Company's liability by applying the price prevailing on August 11, 2000 to the quantity of fuel supplied at the time of initial fill.

The Company maintains that its liability is limited only to the extent of Rs 78,164 thousand (December 31, 2009: Rs 78,164 thousand) which is based on the price prevailing at the time of the initial fill and has been fully paid in March 2007.

The claim, if calculated on August 11, 2000 price as indicated by MoPNR, would amount to Rs 294,000 thousand. Based on legal advice obtained, the management is confident that its exposure in this respect amounted to Rs 78,164 thousand and consequently no provision has been made for the additional demand raised by MoPNR.

#### 9.1.3 Others

The aggregate amount of other claims against the Company not acknowledged as debt as at September 30, 2010 amount to approximately Rs 1,521,360 thousand (December 31, 2009: Rs 1,777,315 thousand). This includes claims by refineries, amounting to Rs 996,554 thousand (December 31, 2009: Rs 991,566 thousand) in respect of delayed payment charges. The Company does not acknowledge the claim for late payment charges as the delayed payment to refineries arose due to the liquidity crisis faced by oil marketing companies over the past few years caused by non-settlement of price differential claims by the Government of Pakistan.

#### 9.2 Commitments

**9.2.1** Commitments for rentals of assets under operating lease agreements as at September 30, 2010 amounted to Rs 2,399,351 thousand (December 31, 2009: Rs 2,500,559 thousand) payable as follows:

	(Unaudited) September 30, 2010	(Audited) December 31, 2009
	(Rupees	`000)
Not later than one year Later than one year and not later than five years Later than five years	148,869 584,898 1,665,584	151,042 581,997 1,767,520
	2,399,351	2,500,559

- Post-dated cheques have been deposited with the Collector of Customs Port Qasim and Karachi Port Trust in accordance with the Customs' Act, 1969 as an indemnity to adequately discharge the liability for the duties and taxes leviable on imports, as required under the Finance Bill 2005. As at September 30, 2010, the value of these cheques amounted to Rs 5,317,695 thousand (December 31, 2009: Rs 9,718,828 thousand). The maturity dates of these cheques extend to April 12, 2011 (December 31, 2009: June 19, 2010).
- **9.2.3** Letters of credit and bank guarantees outstanding as at September 30, 2010 amount to Rs 8,967,845 thousand (December 31, 2009: Rs 2,851,360 thousand).





## Notes to and forming part of the Condensed Interim Financial Statements (Unaudited) for the nine months ended September 30, 2010

		(Unaudited)				
		Nine month	Nine months ended Quarter		er ended	
		September 30, 2010	September 30, 2009	September 30, 2010	September 30, 2009	
		(Rupees `000)				
10. TAXATION						
Current - Mininum tax on turnov - Presumptive tax - for prior periods Deferred	ver - note 10.1	1,078,087 202,656 - 222,270	373,946 158,066 (187,172) 536,844	378,229 82,560 - -	390,716 68,688 - 474,030	
		1,503,013	881,684	460,789	933,434	

Due to the un-utilized carried forward tax losses of the Company, the entire amount of minimum tax has been 10.1 charged off in these accounts as it seems unlikely that the Company will be able to adjust the minimum tax against future normal tax liability within the stipulated period of 3 years.

		(Unaudited) Nine months ended	
		September 30, 2010	September 30, 2009
		(Rupee:	s `000)
11.	CASH GENERATED FROM OPERATIONS		
	Profit before taxation	1,491,500	2,585,445
	Adjustment for non-cash charges and other items:  Depreciation / amortisation expense charged to the profit and loss account	667,672	543,451
	Accretion expense / (reversal) in respect of asset retirement obligation - net Provision for impairment of trade debts Reversal of provision for impairment of trade debts	3,371 23,754 (66,081)	25,424 67,373 (122,969)
	Property, plant and equipment written-off Loss / (profit) on disposal of property, plant and equipment Share of profit of associate Mark-up on short-term deposits Mark-up on short-term running finances and loans	74,110 (3,781) (431,001) (33,662) 758,315	138,272 (276,740) (28,072) 1,031,448
	Provision for stock-in-trade written back Working capital changes - note 11.1	(11,155) (95,312)	2,485,170
		2,377,730	6,448,802
11.1	Working capital changes		
	Decrease / (increase) in current assets		
	Stores and spares Stock-in-trade (net) Trade debts Loans and advances (net) Trade deposits and short-term prepayments (net) Other receivables (net)	1,217 (444,405) (507,945) (62,439) (138,771) (1,501,399)	6,716 (5,516,518) 1,649,106 (19,191) 4,942 768,918
		(2,653,742)	(3,106,027)
	Increase in current liabilities		
	Trade and other payables (excluding unclaimed dividends)	2,558,430	5,591,197
		(95,312)	2,485,170



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## Notes to and forming part of the Condensed Interim Financial Statements (Unaudited)

for the nine months ended September 30, 2010

#### 12. RELATED PARTY TRANSACTIONS

Significant transactions entered by the Company with related parties are as follows:

		Unaudited Nine months ended		
Nature of relationship	Nature of transactions	September 30, 2010	September 30, 2009	
•		(Rupees	`000)	
Associate				
Pak Arab Pipeline Company Ltd.	Pipeline charges	584,515	896,329	
Contribution to staff				
retirement benefits	Pension Fund	59,607	46,795	
	Gratuity Fund	13,687	13,783	
	Provident Fund	23,045	21,865	
Key management personnel	Remuneration	47,481	32,261	
Other related parties	Purchases	52,255,853	45,768,871	
	Sales	1,523,313	1,284,793	
	Technical service fee charged - note 12.1	1,165,025	1,086,414	
	Trade marks and manifestations license fee charged - note 12.2	103,713	153,912	
	Computer expenses charged (Global Infrastruture Desktop charges)	94,800	55,682	
	ERP implementation charges - note 12.3	1,355,624	-	
	Expenses recovered from related parties - note 12.4	203,292	155,088	
	Other expenses charged by related parties - note 12.4	129,543	24,372	
	Legal charges	38	1,024	

- **12.1** Technical services include advice and assistance on the implementation of strategies and in the Company's operations. The costs for these services and the fees have been determined on the basis of agreements between the Company and related Shell Group companies based on an agreed methodology.
- **12.2** Trade mark and manifestations license fee and Global Infrastructure Desktop charges are based on the agreements entered into by the Company.
- **12.3** These represent charges in respect of implementation of Company's Enterprise Resource Planning (ERP) system as mentioned in note 5 to this condensed interim financial information.
- **12.4** Expenses recovered from charged by related parties are based on actuals.

#### 13. GENERAL

Figures have been rounded off to the nearest thousand.

#### 14. DATE OF AUTHORISATION

This condensed interim financial information was authorized for issue on October 22nd, 2010 by the Board of Directors of the Company.

#### Zaiviji Ismail bin Abdullah

Imran R. Ibrahim

Director







## **Company Information**

#### Chairman

#### **Board of Directors**

Mr. Zaiviji Ismail bin Abdullah

Mr. Zaffar A. Khan

Mr. Omar Yaqoob Sheikh

Ms. Shahnaz Wazir Ali

Mr. Rafi H. Basheer

Mr. Michael Noll

Mr. Leon Menezes

Mr. Imran R. Ibrahim

Mr. Farrokh K. Captain

Mr. Chong Keng Cheen

Mr. Badaruddin F. Vellani

#### **Chief Executive**

Managing Director & Chief Executive

Mr. Zaiviji Ismail bin Abdullah

#### **Audit Committee**

Chairman

Mr. Badaruddin F. Vellani Mr. Imran R. Ibrahim

Mr. Michael Noll

#### Chairman

General Manager External Affairs
General Manager Distribution
General Manager Commercial Fuels
Cluster General Manager Retail - Pakistan & Oman
General Manager Human Resources
Finance Director / Chief Financial Officer
General Manager Business Strategy
Country Co-ordinator
General Manager Supply
Company Secretary & Head of Legal
General Manager Lubricants

#### Country Leadership Team

Mr. Zaiviji Ismail bin Abdullah

Mr. Abid S. Ibrahim

Mr. Amr Ahmed

Mr. Bilal Virk

Mr. Gary Fisher

Mr. Leon Menezes

Mr. Rafi H. Basheer

Mr. Saleem Piracha

Ms. Seema Adil

Mr. Shehzad Mohsin

Mr. Taria Saeed

Mr. Omar Yaqoob Sheikh

#### **Company Secretary**

Mr. Tariq Saeed

#### **Registered Office**

Shell House,

6, Ch. Khaliquzzaman Road,

Karachi - 75530

#### **Auditors**

A. F. Ferguson & Co.

#### **Legal Advisors**

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